

CITY OF MARICOPA

PROUD HISTORY • PROSPEROUS FUTURE



2010/2011 Annual Budget Book



*Strategies for Reaching our
Prosperous Future*



Table of Contents

7 City Manager's Budget Message

13 General Information

29 Budget Summary

51 Revenues

61 General Government – Departments

Organization Chart 62

Mayor & Council 63

City Magistrate 71

City Manager 72

City Clerk 75

Financial Services 76

City Attorney 79

Support Services Administration 80

Information Technology 82

Human Resources 84

Public Safety Administration 86

Code Compliance 87

Police Department Administration 89

Fire Department Administration 95

Development Services Administration 103

Planning 105

Building Safety 107

Fleet Management 109

Engineering 111

Transportation 113

Community Services Administration 115

Recreation 117

Parks 119

Library 121

Facilities Management 123

Economic Development 125

Table of Contents

129 Special Revenue Fund Budgets

HURF /Public Works – Streets 130

Road Maintenance 131

LTAf 132

Grants 133

County Road Tax 134

135 Capital Projects Fund Budgets

Voluntary Regional Transportation Fund 136

Parks Development Impact Fee 137

Public Safety Development Impact Fee 138

General Government Development Impact Fee 140

Transportation Development Impact Fee 141

143 Capital Improvement Plan

169 Supplemental Information

Government Finance Officers Association of Arizona Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Maricopa
Arizona**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

Connecting the Budget to the City Council Strategic Plan

This budget is designed to work in conjunction with annually adopted Council Strategic Plan.

About the Strategic Plan:

As one of the primary guiding documents for the City, the Strategic Plan sets broad City Council priorities, provides specific direction for the immediate future of Maricopa and establishes a strong foundation upon which to build strategies that will guide future activities and the development of Maricopa. There are five key priority areas: Economic Sustainability, Quality of Life, Transportation Connectivity, Public Safety and Managing the Future. These areas address key Council goals, objectives and activities. In the long term, investment in the strategic vision of the City requires resources. The Operating Budget provides some of those resources. With the Strategic Plan operating in conjunction with sound fiscal planning, the City is ensuring a prosperous future for Maricopa.

Economic Sustainability

Economic Sustainability addresses the development, support, and renewal of the local economy through economic development initiatives and physical infrastructure development.

Quality of Life

Quality of Life addresses the social and environmental health of the community through communications, planning for future needs, capital infrastructure, partnerships, sustainability initiatives and attention to youth, education and family offerings in the community.

Transportation Connectivity

Transportation Connectivity addresses the safety, effectiveness, variety, mobility and connectivity of local and regional transportation systems.

Public Safety

Public Safety addresses the levels of Fire, Police, Animal Control, and Code Compliance service to the community, regional relationships, operating infrastructure, culture and cost-efficiency and effectiveness of public safety operations.

Managing the Future

Managing the Future addresses the long-term implementation of Council policy, engagement of strategic partners, communications with the community and organizational culture of the City.

City Manager's Budget Message

Honorable Mayor, members of the City Council and
the community of Maricopa,

I respectfully present to you and the citizens of Maricopa the FY2011 Annual Budget. The budget presented here includes all funds of the City of Maricopa and represents months of hard work and difficult decisions by the Mayor and City Council, our employees and City management.



Although Maricopa is in no way exempt from the difficulties the current economic climate presents, this budget does not include any reduction in service or loss of jobs. Solid financial planning has resulted in available reserve funds that are available to help provide funding through the upcoming fiscal year without jeopardizing the financial health of the city.

I present you a budget that represents the tenets of the Council strategic plan and is the fulfillment of a commitment not only to maintain current service levels but to improve offerings to the community.

Budget development occurred within the framework of the *Council Strategic Plan* focus areas:

- **Economic Sustainability:** Planning for a prosperous future through attention to policies and actions that will promote financial health, focus on local job creation and improve the economic climate of Maricopa.
- **Quality of Life:** Providing quality services and programs across departments in support of improving all areas of our community experience.
- **Transportation Connectivity:** Implementing solutions to improve local transportation and provide alternative transit options while planning for future growth.
- **Public Safety:** Providing efficient, effective and comprehensive services to maintain the safety of our community including Police, Fire, Code Compliance and Animal Control Services.
- **Managing the Future:** Managing the changing climate of Maricopa in order to provide for long-term stability and intelligent growth while engaging and supporting citizens and strategic partners.

Budget Overview

- The citywide total proposed budget for all funds is \$124,989,272, which is \$42,163,122 more than last year's budget, as amended at March 31, 2009, a 50.1% increase from last year's budget. The major increase in this budget relates to increases in grant-funded expenditures, which increased to \$51,912,056 from \$22,342,014 in FY2010. No expenditures occur from this fund without receipt of an equal amount of revenue. The contingency reserve is also higher this year, increasing from \$3,253,576 or 9.7% of the general fund budget in FY2010 to \$5,097,758, or 12.4% of the general fund budget in FY2011.
- The general fund budget includes an overall increase from last year's amended budget of \$34,496,128 to the currently proposed \$41,225,340. This represents an increase of \$6,729,212. The general fund budget includes the \$5,097,758 contingency fund, which increased by \$1,844,182 from last year's contingency of \$3,253,576. There is a total request of \$5,211,501 of capital expenditures compared to \$2,380,209 from the FY 2009 amended budget. This represents an increase of \$2,831,292 in capital expenditures.
- Carry forward fund balances exceed \$102,419,795 for all funds in the budget, including General Fund, Special Revenue Funds and Capital Projects Funds. Total resources available for all fund operations in FY2011 exceed \$184.4 million, which includes \$82.0 million of all fund projected revenues. This \$82.0 million of all fund projected revenues is largely comprised of \$51.9 million in projected grant revenue.

Revenues

- This budget will convey an operations level at a lower rate of growth than previous years. In fiscal year 2009, average single family residential permits were 133 per month. As of April 2010, the current average single family residential permits were 36 per month. The average single family residential permits of 36 per month was used as a baseline model for all revenue projections for fiscal year 2011 related to construction, including permit and engineering fees and construction sales taxes. This number comes from the Elliott D. Pollack studies and is also based on historical data.
- Property tax assessments have had an increase of \$194,697 in total assessments with property tax rate increases from \$3.9374 to \$4.0168 per \$100 in assessed valuation. The valuation base has decreased due to the reversal of Annexation 07-01 and overall valuations have decreased with individual home values that also declined due to economic conditions related to housing market adjustments.
- Retail sales tax revenue has stabilized at about \$250,000 per month in projected tax revenues with unpredictable future impacts from new commercial development.

Revenue Summary by Fund Type

Fund Type	Revenues Adopted Budget FY10	Revenues Actual FY10 (as of 3/10)	Revenues Proposed Budget FY2011
General Fund	\$25,913,158	\$16,948,340	\$24,427,572
Special Revenue Funds	\$28,221,975	\$1,940,074	\$53,317,319
Capital Improvement Funds	\$1,193,760	\$2,288,118	\$3,483,650

Expenditures

- Estimated expenditures are comprised of the same funds as revenues. The total budget for general fund expenditures is \$41.2 million, which is composed of the following categories:
 - \$18.7 million of personal services (salaries and related benefits)
 - \$12.0 million of professional & technical services (contracted professional services and other contracted services)
 - \$1.4 million in purchased property services (utilities, repairs, maintenance and rental costs)
 - \$1.4 million in other purchased services (dues, phone, advertising, printing, postage, training and mileage)
 - \$1.3 million in supplies (office supplies, fuel/oil, meals, books/periodicals and non-capital equipment)
 - \$5.2 million of capital outlay (capital projects)
 - \$1.25 million in debt services
 - \$5,097,758 contingency reserve, or 12.4% of the general fund budget
- Expenditures were based on *Council Strategic Plan* goals and objectives, current levels of personnel and program costs. General fund allocations reflect these costs by division with the four highest costs as follows:
 - Fire and Police represents the majority of allocations with \$14.5 million or 35.3% of the General Fund
 - Transportation with over \$2.6 million or 6.3%
 - Engineering with almost \$2.5 million or 6%
 - Parks, Recreation and Libraries with approximately \$2.4 million or 5.8%
- There was a net reduction of 4.5 personnel positions due to reorganization of job duties and elimination of some vacant positions. Total budgeted positions for the City are 215.0 for fiscal year 2011. The allocations of personnel were similar to spending trends as follows:
 - Police/Fire at 58.1% or 125 positions total
 - Development Services with 6.5% or 14 positions
 - Public Works – Streets with 3.7% or 8 positions
- Major highlights to the general fund budget are as follows:
 - Economic Development budget increases due to addition of Public Information and Media Production functions
 - Community Services budget increases due to additional program costs which are offset by additional revenues; Parks Maintenance budget increases due to addition of electrical meter costs for expansion fields and proposed field-use agreements with school district
 - Code Compliance budget increases due to additional costs incurred from current Intergovernmental Agreement for services
 - Police Department budget decreases due to adjustments in training and program costs
 - Fire Department budget decreases due to adjustments in training and program costs

Expenditures by Fund Type

Fund Type	Expenditures Adopted Budget FY10	Expenditures Estimated Actual FY 10	Expenditures Proposed Budget FY2011
General Fund	\$33,417,128	\$25,427,240	\$41,225,340
Special Revenue Funds	\$25,222,677	\$2,287,629	\$55,032,996
Capital Improvement Funds	\$24,193,300	\$7,946,234	\$28,730,936

Bonded Indebtedness

In Fiscal Year 2010, the City issued its first general obligation bonds in the amount of \$20,000,000. These bonds were issued via the Greater Arizona Development Authority Infrastructure Revenue Bonds, Series 2010A. These bonds were issued as authorized in the November 2008 election for Parks, Recreation and Library uses. There is an additional bonding capacity of \$45.5 million that was also approved in the November 2008 election for Parks, Recreation and Library uses that may be utilized in the future.

Acknowledgements

This budget reflects the hard work and cooperative efforts of both the City Council and management staff to produce a budget that reflects the balance between the current economic realities and the desire to provide the best government possible during these current conditions for the citizens of Maricopa.

It is with great pleasure and purpose that we serve the citizens of Maricopa.

Respectfully submitted,



Kevin Evans
City Manager



Cynthia Sneed, CPA
Director of Financial Services

RESOLUTION NO. 10-28

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF MARICOPA, ARIZONA, ADOPTING BUDGETARY POLICIES AND A MAXIMUM EXPENDITURE BUDGET OF ONE HUNDRED TWENTY FOUR MILLION NINE HUNDRED EIGHTY NINE THOUSAND TWO HUNDRED SEVENTY TWO DOLLARS (\$124,989,272) FOR THE FISCAL YEAR 2010-2011.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the Mayor and the Maricopa City Council did, on May 4, 2010, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing fiscal year, also an estimate of revenues from sources other than direct taxation; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Mayor and the Maricopa City Council met on May 27, 2010, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses; and

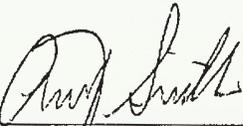
WHEREAS, publication of the schedules attached hereto, or summaries thereof, has been duly made as required by law, of said estimates together with a notice that the Mayor and the Maricopa City Council would meet on May 27, 2010, at the Maricopa Unified School District Administration Building for the purpose of hearing taxpayers; and

WHEREAS, sound budgetary policies set forth the basic framework by which the City Council and City Staff accomplish the fiscal management of the City.

NOW, THEREFORE, BE IT RESOLVED by the Mayor and City Council of the City of Maricopa, Arizona, that the accompanying budgetary policies and a maximum expenditure budget of One Hundred Twenty Four Million Nine Hundred Eighty Nine Thousand Two Hundred Seventy Two Dollars (\$124,989,272) are hereby adopted for the fiscal year 2010-2011.

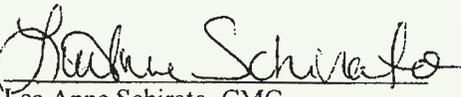
PASSED AND ADOPTED BY THE Mayor and council of the City of Maricopa, Arizona, this 27th day of May, 2010.

APPROVED:



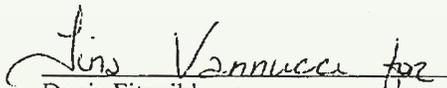
Anthony Smith
Mayor

ATTEST:



Lee Anne Schirato, CMC
Deputy City Clerk

APPROVED AS TO FORM:



Denis Fitzgibbons
City Attorney



City Manager's
Budget Message

General Information

BUDGETARY POLICIES:

Introduction

The City of Maricopa, Arizona, budget policies set forth the basic framework for the fiscal management of the City. These policies were developed within the parameters established by applicable provisions of the Arizona Revised Statutes for local governments, and the City of Maricopa Code. These policies are intended to assist the City Council and city staff in evaluating current activities and proposals for future programs. The policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions. The Annual Budget is, in itself, a policy document.



Annual Budget

1. The fiscal year of the City of Maricopa shall begin July 1 of each calendar year and will end on June 30 of the following calendar year. The fiscal year will also be established as the accounting and budget year.
2. The City Manager, no later than June first of each year, shall prepare and submit to the City Clerk, the annual budget covering the next fiscal year, which shall contain the following information:
 - a. The City Manager's budget message shall outline the proposed policies for the next fiscal year with explanations of any major changes from the previous years in expenditures and any major changes of proposed policy and a statement regarding the financial condition of the City.
 - b. An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluations for the ensuing year.
 - c. An itemized list of proposed expenditures for office, department, agency and projects for the budget year, as compared to actual expenditures of the last-ended fiscal year, and estimated expenditures for the current year compared to adopted budget. Analysis will provide identification of long-term costs in expenditures versus one-time expenditures, for the purpose of long-term budgetary stabilization and sustainability.
 - d. A description of all outstanding bonded indebtedness of the City.

- e. A statement proposing capital expenditure deemed necessary during the next budget year including recommended provisions for financing and estimates of all future costs.
 - f. A list of capital projects which should be undertaken within the next five succeeding years.
 - g. A five year financial plan for the General Fund.
3. The City Manager's budget should assume, for each fund, revenues that are equal to, or exceed expenditures. The City Manager's budget message shall explain the reasons for any fund that reflects operating expenditures exceeding operating revenues.
 4. At least two public hearings shall be conducted before the City Council, allowing interested citizens to express their opinions concerning expenditures. The notice of hearing shall be published in the official newspaper of the City not less than 14 days before or more than 20 days before the hearing. (A.R.S. 42-17107)
 5. Following the public hearing, the Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least three days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote. If the Council fails to adopt the budget, the City shall continue to operate under the existing budget until such time as the Council adopts a budget for the ensuing fiscal year.
 6. Upon final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the Council shall constitute the official appropriations for the fiscal year. Under conditions which may arise, the Council may amend or change the budget to provide for any additional expense.
 7. The annual budget document shall be published in a format that satisfies all criteria established by the Government Finance Officers Association's Distinguished Budget Program. The final budget document shall be published no later than 90 days following the date of the budget's adoption by the Council.

Basis of Accounting and Budgeting

1. The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board (GASB).
 - a. The accounts of the City are organized and operated on the basis of funds and account groups. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain long-term assets and liabilities of the governmental funds not recorded directly in those funds. Governmental funds are used to account for the government's general government activities and include the General, Special Revenue and Capital Project funds.

2. The following represents the City's budget amendment policy delineating responsibility and authority for the amendment process. Transfers between expenditure line items in one department may occur with the approval of the Finance Department and the City Manager when: (1) the transfer does not result in a net increase in the budget for that department, and (2) the transfer will not result in the expenditure of funds for a purpose that is not included the adopted budget. A department may consist of more than one division or cost center that is separately budgeted. For example, a budgetary transfer may be approved that reallocates budgetary authority from Project A to Project B, when a department has realized budgetary savings on Project A and finds that Project B lacks sufficient budgetary authority to carryout the goals and objectives set by the City Council. Requests for such transfers will be initiated and recorded on forms provided by the Finance Department. Any budgetary transfer that: (1) proposes to spend monies for a purpose that is not included in the adopted budget, and/or (2) will result in an increase in a department's total budget must be approved by a majority vote of the members of the City Council at a public meeting.

Financial Reporting

1. Following the conclusion of the fiscal year, the City's Finance department may prepare a Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting and financial reporting principles established by the GASB. The document shall also satisfy all criteria of the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting Program.
2. The CAFR shall show the status of the City's finances on the basis of generally accepted accounting principles (GAAP). The CAFR shall show fund revenues and expenditures on both a GAAP basis and budget basis for comparison purposes. In all but two cases this reporting conforms to the way the City prepares its budget. Compensated absences (accrued but unused sick leave) are not reflected in the budget but are accounted for in the CAFR's long-term debt account group. Depreciation expense is not shown in the budget's proprietary funds, although the full purchase price of equipment and capital improvements is reflected as uses of working capital.
3. Included as part of the CAFR shall be the results of the annual audit prepared by independent, certified public accountants designated by the City Council.
4. The Finance Director shall within 60 day following the conclusion of each calendar quarter, issue a report to the City Council reflecting the City's financial condition for that quarter. The quarterly report format shall be consistent with the format of the annual budget document.

Revenues

1. To protect the City's financial integrity, the City will maintain a diversified and stable revenue system to shelter it from fluctuations in any one revenue source. Recognizing that sales tax can be somewhat volatile, unpredictable source of revenue the City will attempt to reduce its dependence on one-time sales tax revenue. Specifically, analysis will put a priority on identification of long-term trends in sales taxes versus one-time sales tax revenues, for the purpose of stabilization of sales tax revenue projections.

2. For every annual tax levy, the City shall receive from the county assessor the certified property values necessary to calculate the property tax levy limit by February 10 of each tax year. The City shall make the property values provided by the county assessor available for public inspection by February 15 of each tax year. The City shall make notification as to agreement or disagreement with the property tax levy limit to the Property Tax Oversight Commission by February 20 of each fiscal year. If deemed necessary on July 3 of each fiscal year, the City will submit information on involuntary tort judgments and appropriate documentation to the Property Tax Oversight Commission.
3. Since the City of Maricopa is subject to “Truth in Taxation” (when the proposed primary tax levy, excluding amounts that are attributable to new construction, will exceed the tax levy from the preceding tax year), the deadline for the adoption of the tentative budget will be required before June 30 of each fiscal year. The budget will be published once a week for two consecutive weeks prior to the July final adoption date. This publication will include time and place of the budget hearing and a statement indicating where the proposed budget may be examined. (This tentative adoption must be completed by state law on or before the third Monday in July of each fiscal year.)
4. The City of Maricopa will hold a public hearing on the budget and adopt a final budget by first City Council meeting in July of each fiscal year. (This must be completed by state law by the second Monday in August of each fiscal year.)
5. Since the City of Maricopa is subject to “Truth in Taxation”, the “Truth in Taxation” notice must be published twice in a newspaper of general circulation in the City. The first publication shall be at least 14, but not more than 20 days, before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than 10 days before the hearing. The hearing must be held at least 14 days before the adoption of the levy. The hearings for “Truth in Taxation”, the adoption of the levy and the adoption of the final budget may be combined into one hearing. The “Truth in Taxation” hearing must be held before the adoption of the final proposed budget. (This only applies if the primary tax levy (net of construction) is greater than the amount levied by the City in the prior year.)
6. The City of Maricopa will adopt the property tax levy on or before the third Monday in August of each fiscal year. This tax levy should be adopted fourteen days after the final adoption of the annual City of Maricopa Budget. A.R.S. 42-17151
7. The City of Maricopa will establish user charges and fees at a level that attempts to recover the full cost of providing the service.
 - a. User fees should identify the relative costs of serving different classes of customers.
 - b. The City will make every reasonable attempt to ensure accurate measurement of variables impacting taxes and fees (e.g. verification of business sales tax payments, etc.)
8. The City of Maricopa will attempt to maximize the application of its financial resources by obtaining supplementary funding through agreements with other public and private agencies for the provision of public services or the construction of capital improvements.

9. The City of Maricopa will consider market rates and charges levied by other public and private organization for similar services in establishing tax rates, fees and charges.

10. When developing the annual budget, the City Manager shall project revenues from every source based on actual collections from the preceding year and estimated collections of the current fiscal year, while taking into account known circumstances which will impact revenues for the new fiscal year. In consideration of the fluidity potential of actual revenues, the revenue projections for each fund should be made conservatively so that total actual fund revenues exceed budgeted projections.

11. The City of Maricopa will provide sustainability principles and guidelines for all government departments, as a tool for behavior and decision making and to be promoted generally to the private sector and general public. These principles are generally related to sustainability as meeting the needs of the present without compromising the ability of future generations to meet their own needs.

Operating Expenditures

1. Operating expenditures shall be accounted, reported and budgeted for in the following major categories:
 - a. Operating, recurring expenditures
 - i. Personal Services
 - ii. Professional and Technical
 - iii. Purchased Property Services
 - iv. Other Purchased Services
 - v. Supplies
 - b. Operating, non-recurring expenditures
 - i. Capital Outlay

2. The annual budget shall appropriate sufficient funds for operating and recurring expenditures necessary to maintain the established quality and scope of City services.

3. The General Fund annual budget shall include an expenditure line item of contingency funds equal to at least 10 percent of budgeted expenditures in order to accommodate unplanned and unforeseen budgetary needs throughout the fiscal year.

4. Personal Services expenditures will reflect the staffing needed to provide established quality and scope of City services. To attract and retain employees necessary for providing high-quality service, the City shall at a minimum maintain a compensation and benefit package competitive with the public and, when quantifiable, private service industries.

5. Supplies expenditures shall be sufficient for ensuring the optimal productivity of City employees.
- 6.. Purchased Property Services expenditures shall be sufficient for addressing the deterioration of the City's capital assets. Purchased Property Services should be conducted to ensure a relatively stable level of expenditures for every budget year.
- 7.. The City of Maricopa will regularly evaluate its agreements with private contractors to ensure the established levels of services are performed at the optimal productivity and sufficient levels for the City.
- 8.. Capital equipment is defined as equipment that exceeds \$10,000 and has a useful life of greater than one year. Existing capital equipment shall be replaced when needed to ensure the optimal productivity of City employees.
- 9.. Expenditures for additional capital equipment shall be made to enhance employee productivity, improve quality of services, or expand scope of service.
10. To assist in controlling the growth of operating expenditures, operating departments within the General fund will submit their annual budgets to the City Manager with well defined goals and objectives directing spending within departments.

Fund Balances

Policy on Stabilizations Funds are developed to maintain the fund balance of the various operating funds at a level sufficient to protect the City's creditworthiness as well as its financial positions from unforeseeable emergencies, events and circumstances.

1. The City shall strive to maintain the General Fund undesignated fund balance at 10 percent of current year budget expenditures. After completion of the annual audit, if the undesignated fund balance exceeds 10 percent, the excess may be specifically designated for subsequent year expenditures.
2. Fund Balance may be used for emergencies, non-recurring expenditures, or major capital purchases that cannot be accommodated through current year savings. Should such use reduce the balance below the appropriate level set as the objective for that fund, restoration recommendations will accompany the decision to utilize fund balance.
3. The City shall strive to reserve 50% of the identified one-time revenues received each year. These funds may be used to fund one-time expenditures, such as capital projects, with consideration for on-going future costs.
4. The City shall maintain sufficient reserves in its debt service funds which shall equal or exceed the reserve fund balances required by bond indentures.

Fund Transfers

1. With the exception noted below, there will be no operating transfers between funds. Any costs incurred by one fund to support the operations of another shall be charged directly to the fund. (For example, actual hours worked by General fund employees for Grant fund events.)
2. Fund transfers between funds may occur when surplus fund balances are used to support non-recurring capital expenditures or when needed to satisfy debt service obligations.

Debt Expenditures

1. The City may issue debt when it is advantageous to the City to do so to fund capital projects that cannot be supported by current, annual revenues.
2. To minimize interest payments on issued debt, the City will exercise due diligence in maintaining a rapid debt retirement policy by issuing debt with a maximum maturity target of fifteen (15) years. Retirement of debt principal will be structured to ensure constant annual debt payments.
3. The City will attempt to attain minimum base bond ratings (prior to insurance) of A1 (Moody's Investors Service) and A+ (Standard & Poor's) on its general obligation debt.
4. When needed to minimize annual debt payments, the City will obtain insurance for new debt issues.

Capital Project Expenditures

Capital Improvement Plan (CIP)

1. The CIP is a policy document that communicates timing and costs associated with constructing, staffing, maintaining and operating publicly-financed facilities and improvements with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.
2. It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
3. All costs for the five year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation and changes in plans and circumstances.
4. The CIP is reviewed and updated annually, with a target date set in December of each year.

5. The CIP also serves as a foundation for the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

Capital Improvement Program

6. The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
7. Projects included within the five year program must have sound cost estimates, an identified site, and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
8. The identification of a project within the five year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals, which must be completed for a project to advance to design and ultimately construction.

The CIP Budget Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council annually. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated, and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

Utility Capital Expenditures

1. The City will design utility rates sufficient for funding a depreciation reserve which will accumulate resources to replace or rehabilitate aging infrastructure which no longer can be serviced by regular maintenance. Attempts should be made to fund the reserve at a level approximate to annual depreciation of assets as reported in the City's annual Comprehensive Annual Financial Report.

Long-Term Financial Plans

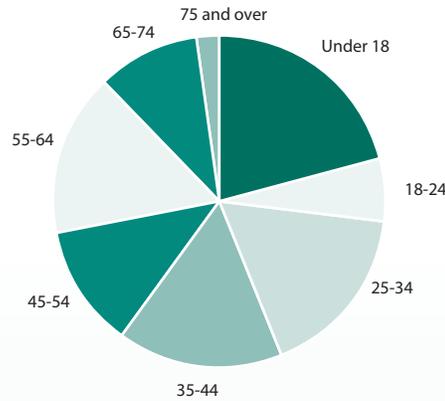
1. The City will adopt the annual budget in the context of a long-term financial plan for the General Fund. Financial plans for other funds may be developed as needed.
2. The General fund long-term plan will establish assumptions for revenues, expenditures and changes to fund balance over a five-year horizon. The assumptions will be evaluated each year as part of the budget development process.

Budget Calendar 2011

Start Date	Activity
December 11, 2009	Grant requests due
January 6-7, 2010	Software training
March 26	Department Goals and Objectives due
February 26 – April 13	Review and Revise Budget Requests with Departments
April 16	Council Retreat – Discussion and review of operations budget
April 30	Budget/Finance Sub-committee Review
May 4	Tentative Budget – Council Adoption of Tentative Budget
May 14	Truth-in-Taxation 1st notice published, Budget Publication
May 21	Truth-in-Taxation 2nd notice published, Budget Publication
May 27	Public Hearing on Final Budget - Council Adoption of Final Budget And Public Hearing on Tax Levy
May 27	Council Adoption of Property Tax Levy

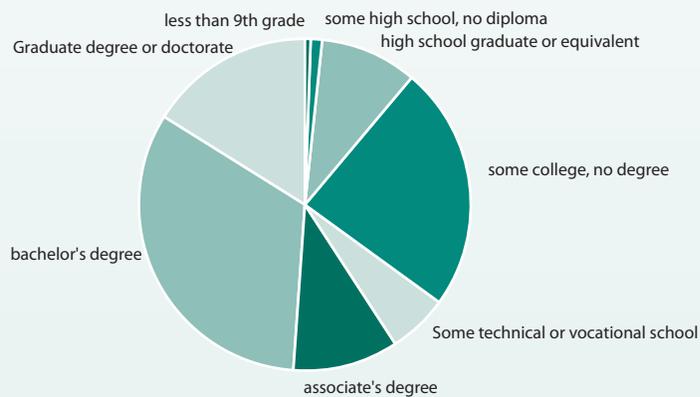
Population Age

Maricopa has a larger than average workforce-aged population, with 45% of the respondents are between 25-54 years of age compared to only 41% in Pinal County. A recent influx of additional people of retirement age are more than offset by a smaller number of people under 18 years of age.



Education Levels

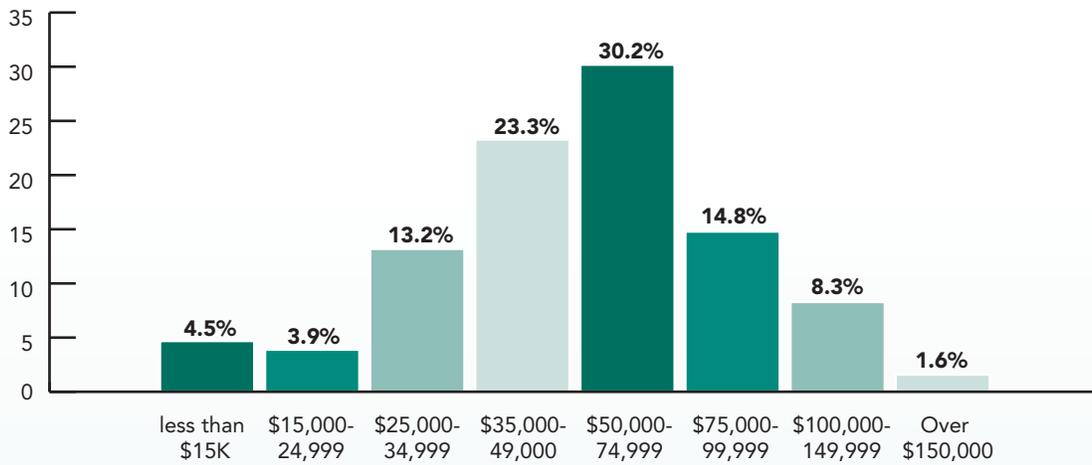
A large majority of Maricopa adults have had at least some college education. Nearly 89% of participants in the City’s 2009 Labor Study Survey reported having at least some college education with 48.7% percent having a bachelor’s or graduate degree. These results are quite comparable to the survey performed in 2008, lending credibility to the data above other sources.



Content excerpted from the City of Maricopa 2009 Labor Study.

Household Income

More than 75% of Maricopa households reported having incomes greater than \$50,000 annually. Nearly 45% of respondents declared household incomes above \$75,000. More specifically, over 30% reported a household income of \$50,000 to \$74,999, approximately 22% of respondent households earn \$75,000 to \$99,999, 17.5% earn between \$100,000 and \$149,999 and over 5% reported earning over \$150,000.



Previous Residence

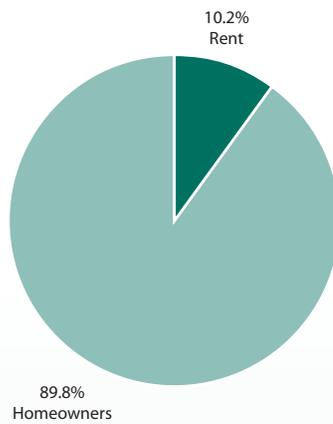
Where do new Maricopa residents come from? Nearly 60% moved from a city in Maricopa County, with Phoenix and Chandler being the most frequently cited. Another 31.3% came from out of state. Over a quarter of residents from out-of-state came from California, followed by Michigan (5%) and Colorado (4.5%). In fact, more new Maricopa residents came from California than from within Pinal County.

Previous Residence	Percent
Chandler	17.8%
Phoenix	18.6%
Mesa	9.1%
Gilbert	5.1%
Tempe	4.8%
Scottsdale	2.2%
Tucson	1.4%
Queen Creek	1.4%
Casa Grande	1.4%
Peoria	0.7%
Glendale	0.7%
Remainder	2.4%
Out Of State	34.5%
California	25.7%
Michigan	5%
Colorado	4.5%
Illinois	4.0%
Florida	3.5%
New Mexico	3.5%
Nevada	3.5%
Ohio	3.5%
Washington	3.5%
Wisconsin	3.5%
Minnesota	3.0%
New York	3.0%
Pennsylvania	3.0%
All other states	23%
Non-USA	1.5%

Content excerpted from the City of Maricopa 2009 Labor Study.

Home Ownership

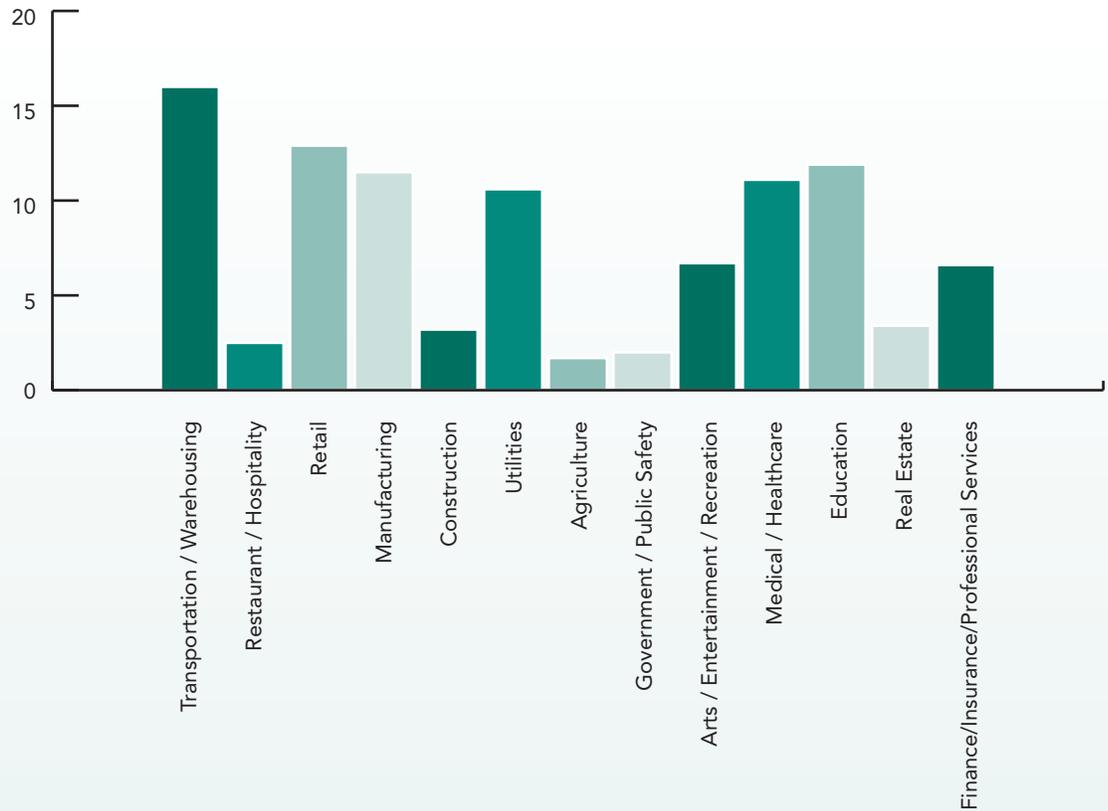
10.2% of Maricopa residents indicated that they were renting their homes, while 89.8% were homeowners.



CITY PROFILE

Occupations

Compared to the metro area as a whole, Maricopa has a much larger proportion of education and manufacturing employees and a much smaller proportion of retail and finance/professional services employees. Specifically cited employers of Maricopa residents include Intel, General Dynamics, APS, Bank of America, Maricopa Unified School District, Wells Fargo, Avnet, Arizona State University, Southwest Airlines, City of Maricopa, State of Arizona, Countrywide Home Loans and Bashas. This provides important insight into Maricopa’s workforce, as many of the companies reported were within high value added manufacturing and high technology companies. These companies hire engineers, scientists and other knowledge workers to produce goods. Additionally, the broad range of companies within each industry illustrates that there is not one major employer that the local population is dependent on.



Content excerpted from the City of Maricopa 2009 Labor Study.

Budget Summary

The Maricopa City Council adopted the 2010/2011 budget of \$124,989,272 on May 27, 2010. Maricopa's budget is balanced with total resources (revenues and fund balance) equal to total expense appropriation within each fund, as well as the in the aggregate. The following pages contain additional summary information including comparisons to previous fiscal years.

The Adopted Budget includes an operating budget of (Operating) \$41,225,340, capital expenses (non grant) of (Capital Expenses) \$28,730,936, funding for debt service of (Grant) \$1,252,973, grant expenses of \$51,912,056, plus a contingency and reserve in the amount of (Contingency) \$28,730,936.



FY2011 OPERATIONAL BUDGET

Budget Summary

Fund	Adopted Budget FY10	Fund Balances FY11	Estimated Revenues FY11	Total Resources Available FY11	Proposed Budget FY11
General Fund	33,417,128	63,572,074	25,508,756	89,080,830	39,972,367
HURF/Public Works - Streets	1,461,708	2,124,268	1,338,263	3,462,531	1,623,236
Road Maintenance	1,200,000	2,320,530	65,000	2,385,530	1,200,000
LTAF	212,000	343,329	2,000	345,329	297,704
Grants	22,348,969	1,135,587	51,912,056	53,047,643	51,912,056
County Road Tax	1,750,000	3,027,522	1,015,000	4,042,522	1,600,000
Debt Service	-	-	-	-	1,252,973
Parks DIF	1,005,000	102,983	131,960	234,943	150,000
Library DIF		786,919	196,500	983,419	50,000
Public Safety DIF	78,300	937,512	66,850	1,004,362	351,600
Gen Govt DIF	7,500,000	5,785,589	314,280	6,099,869	3,000,000
Transportation DIF	13,860,000	20,940,585	1,684,060	22,624,645	14,060,000
Parks Bond Fund	-	13,058,582	75,000	13,133,582	9,519,336
Budget Summary Totals	82,833,105	114,135,480	82,309,725	196,445,205	124,989,272

FY2011 OPERATIONAL BUDGET

Summary By Revenue Source/Fund

Revenue Source	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 (3/10) Actual	FY11 Proposed
General Property Tax	5,493,679	7,864,629	9,407,713	5,361,803	11,278,686
Local Sales Tax	18,992,199	10,796,290	9,500,000	5,865,177	7,250,000
Franchise Fees	770,397	628,255	500,000	388,881	500,000
Business Licenses	43,354	46,826	52,000	43,943	50,000
Development Permits	2,451,405	820,114	593,250	590,120	1,105,100
Engineering Permits	618,904	242,475	177,350	143,071	116,600
State Shared Revenues	4,835,810	4,629,269	4,132,198	3,209,786	3,737,721
Public Safety Fees	53,814	428,803	110,867	110,867	211,734
Recreational Fees	225,227	276,343	279,980	207,187	456,915
Fines & Forfeitures	406,210	472,591	450,400	390,428	475,500
Investment Earnings	2,837,215	149,119	600,000	600,000	200,000
Other Miscellaneous	413,566	1,122,900	39,400	37,079	126,500
Total General Fund	37,141,780	27,477,615	25,843,158	16,948,340	25,508,756
HURF (Streets)	1,657,975	1,298,878	1,359,358	951,213	1,338,263
Road Maintenance	1,067,968	40,824	124,000	47,100	65,000
LTAf	170,396	193,276	164,497	142,538	2,000
Grants	390,226	2,456,214	25,049,120	799,223	51,912,056
County Road Tax	1,701,998	1,367,250	1,525,000	864,013	1,015,000
Voluntary Regional Trans.	122,793	1,188,496	-	30,110	-
Parks DIF	409,390	82,613	57,840	75,542	131,960
Library DIF	674,198	111,866	78,980	110,216	196,500
Public Safety DIF	239,935	91,258	34,100	41,675	66,850
Gen Govt DIF	1,117,769	309,925	149,280	184,213	314,280
Transportation DIF	5,852,934	2,395,552	873,560	982,349	1,684,060
Parks Bond Fund	-	-	-	-	75,000
Total Special/DIF Funds	13,405,582	9,536,153	29,415,735	4,228,192	56,800,969
City Revenue Totals	50,547,362	37,013,767	55,258,893	21,176,533	82,309,725

FY2011 OPERATIONAL BUDGET

Expenditure Summary by Fund Category

General Fund Totals

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	15,747,078	18,290,937	18,195,109	17,670,211	18,670,186
Professional and Technical	4,684,942	3,853,173	8,415,937	2,961,285	12,032,701
Purch. Property Services	795,279	469,031	1,062,511	971,418	1,362,507
Other Purchased Services	1,174,317	1,007,215	1,619,465	1,445,174	1,434,262
Supplies	1,611,713	1,173,446	1,334,751	1,175,432	1,261,210
Capital Outlay	6,424,595	6,315,660	3,868,355	1,203,720	5,211,501
Debt Service	-	-	-	-	1,252,973
General Fund Total	30,437,924	31,109,462	34,496,128	25,427,240	41,225,340

Special Rev/DIF Funds

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	535,664	661,676	1,668,014	783,305	2,619,411
Professional and Technical	458,935	625,331	6,363,354	478,637	32,920,149
Purch. Property Services	341,538	1,628,591	3,368,101	1,128,989	1,657,701
Other Purchased Services	9,419	10,989	611,372	14,530	62,485
Supplies	111,023	324,824	3,502,748	264,402	9,046,098
Capital Outlay	4,179,880	7,331,016	32,816,433	7,564,000	37,458,088
All Other Funds Total	5,636,459	10,582,427	48,330,022	10,233,863	83,763,932

Total City

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	16,282,742	18,952,613	19,863,123	18,453,516	21,289,597
Professional and Technical	5,143,877	4,478,504	14,779,291	3,439,922	44,952,850
Purch. Property Services	1,136,817	2,097,623	4,430,612	2,100,407	3,020,208
Other Purchased Services	1,183,736	1,018,204	2,230,837	1,459,704	1,496,747
Supplies	1,722,736	1,498,269	4,837,499	1,439,834	10,307,308
Capital Outlay	10,604,475	13,646,675	36,684,788	8,767,720	42,669,589
Debt Service	-	-	-	-	1,252,973
City Totals	36,074,383	41,691,889	82,826,150	35,661,103	124,989,272

FY2011 OPERATIONAL BUDGET

Authorized Positions By Department

Department Totals	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
City Magistrate	2.5	4.5	4.5	4.5	4.5
Mayor & Council	7.0	7.0	7.0	7.0	7.0
City Manager	3.5	5.5	7.5	7.5	5.5
Information Tech	6.0	6.0	4.0	4.0	4.0
Marketing & Comm	-	1.0	-	-	-
City Clerk	6.0	6.0	5.0	5.0	5.0
Finance	10.0	9.5	10.5	10.5	10.5
City Attorney	-	-	-	-	-
Support Services Admin	-	-	2.0	2.0	2.0
Human Resources	3.0	3.0	1.0	1.0	1.0
Planning	5.0	5.0	3.0	3.0	3.0
Dev. Services Admin.	-	-	4.0	4.0	3.0
Building Safety	14.0	14.0	7.0	7.0	7.0
Code Enforcement	-	1.0	1.0	1.0	1.0
Facilities Mgmt	1.0	2.0	2.0	2.0	2.5
Fleet Management	-	-	1.0	1.0	1.0
Public Safety Admin	-	-	2.0	2.0	-
Police	62.5	67.5	65.0	63.0	62.0
Fire	64.5	66.5	66.0	66.0	63.0
Engineering	4.0	4.0	3.0	3.0	3.0
Transportation	3.0	2.0	2.0	2.0	4.0
Community Services Admin	-	-	2.0	2.0	2.0
Recreation	7.0	7.0	3.0	4.0	3.0
Park Maintenance	-	-	2.0	2.0	3.0
Libraries	4.0	4.0	7.0	7.0	7.0
Economic Dev.	-	1.0	1.0	1.0	3.0
Non-Departmental	-	-	-	-	-
Streets (HURF)	11.0	8.0	8.0	8.0	8.0
Departmental Totals	214.0	224.5	220.5	219.5	215.0

FY2011 OPERATIONAL BUDGET

Summary By Department

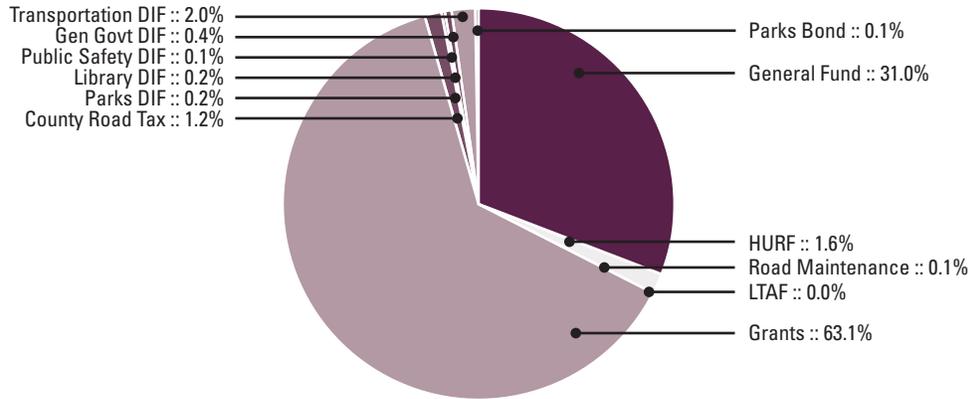
Expenditure/ Department	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
City Magistrate	70,454	187,526	267,362	263,438	273,616
Mayor & Council	315,168	360,046	350,118	337,290	350,136
City Manager	728,146	583,831	1,162,070	1,024,956	1,001,024
Information Tech	1,125,959	699,655	681,488	632,464	734,591
Marketing & Comm	591,178	199,804	-	-	-
City Clerk	366,979	442,569	401,001	385,744	357,760
Finance	1,032,891	951,703	1,479,004	1,083,861	1,405,016
City Attorney	1,049,084	629,690	480,000	540,592	460,000
Human Resources	285,971	275,416	92,403	94,535	117,441
Support Services Admin	-	-	196,626	199,217	201,592
Planning	782,393	404,350	312,869	255,599	446,021
Dev. Services Admin	-	-	289,479	353,752	308,004
Building Safety	1,352,380	1,157,438	595,195	606,790	603,792
Code Enforcement	-	208,060	171,834	182,005	260,016
Facilities Mgmt	1,251,228	3,462,158	541,438	527,171	577,643
Fleet Management	-	-	318,325	313,368	342,580
Public Safety	-	-	253,261	256,826	-
Police	7,390,078	6,734,675	6,528,539	6,345,030	6,511,684
Fire	8,468,091	7,900,065	7,988,303	7,790,392	8,029,006
Engineering	2,877,843	585,830	882,833	244,950	2,461,405
Transportation	459,771	870,115	3,447,215	818,313	2,626,766
Community Services	-	-	182,477	131,827	176,018
Recreation	1,392,509	3,002,403	1,139,355	1,091,121	835,318
Park Maintenance	-	-	382,534	340,687	981,949
Libraries	306,623	307,065	439,854	364,595	403,798
Economic Dev.	591,178	764,686	1,026,672	731,354	1,218,545

FY2011 OPERATIONAL BUDGET

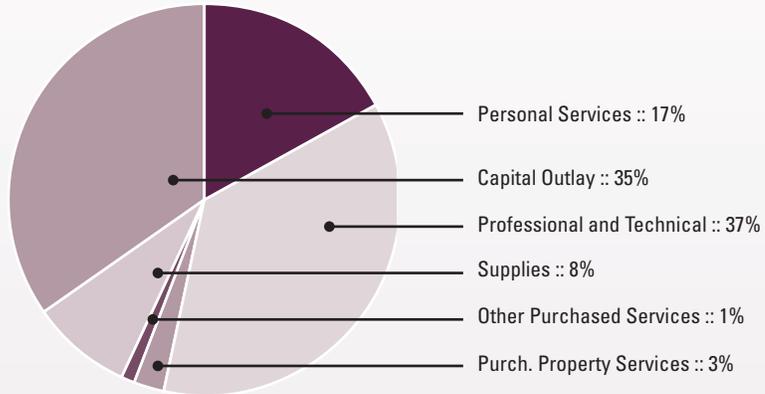
Summary By Department (continued)

Expenditure/ Department	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Non-Departmental	-	1,382,380	4,885,873	511,363	9,288,646
Debt Service	-	-	-	-	1,252,973
Streets (HURF)	1,430,680	1,097,355	1,461,708	1,113,526	1,623,236
Road Maint.	359,808	556,393	1,200,000	164,376	1,200,000
LTAf	55,494	66,678	212,000	88,910	297,704
Grants	496,196	976,232	22,342,014	920,817	51,912,056
County Road	332,504	1,567,863	1,750,000	757,696	1,600,000
Voluntary Regional Trans.	33,925	1,483,466	-	-	-
Parks DIF	703,415	442,665	1,005,000	-	150,000
Library DIF	-	2,943,318	-	-	50,000
Public Safety DIF	455,000	-	78,300	17,106	351,600
Gen Govt DIF	-	-	7,326,000	55,000	3,000,000
Transportation DIF	1,769,437	1,448,456	12,955,000	367,943	14,060,000
Parks Bond Fund	-	-	-	6,748,489	9,519,336
Totals	36,074,383	41,691,889	82,826,150	35,661,103	124,989,272

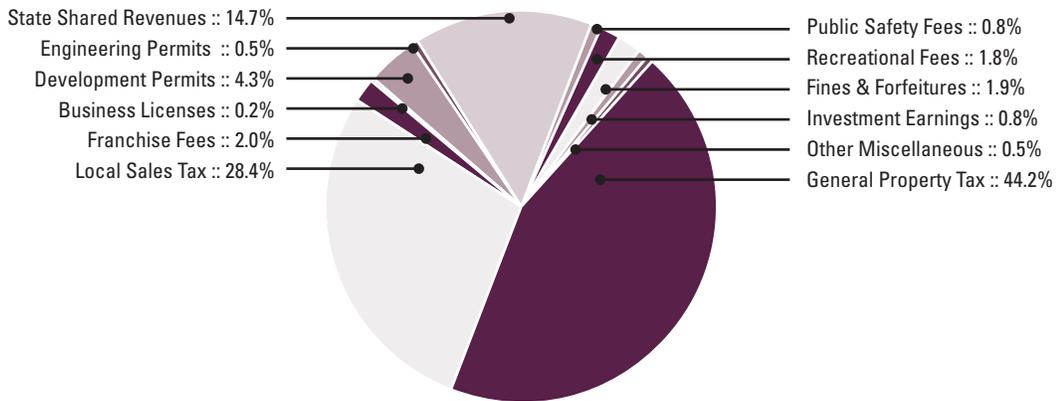
WHERE THE MONEY COMES FROM (SOURCES) - ALL FUNDS



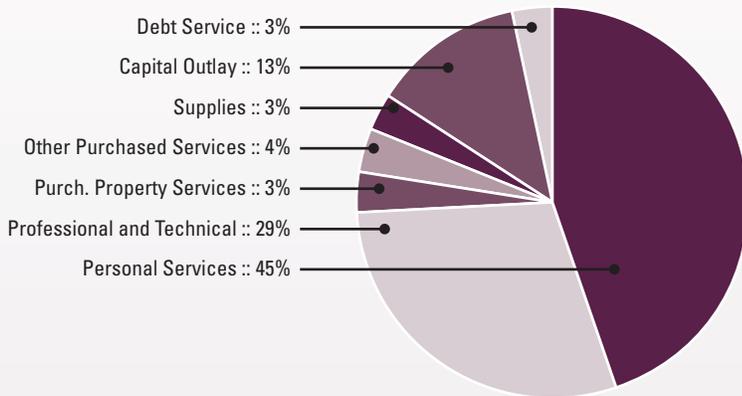
WHERE THE MONEY GOES (USES) - ALL FUNDS



WHERE THE MONEY COMES FROM (SOURCES) - GENERAL FUND



WHERE THE MONEY GOES (USES) - GENERAL FUND



FY2011 OPERATIONAL BUDGET

Summary Schedule of Estimated Revenues and Expenditures/Expenses

Fund	Adopted Budgeted Expenditures/Expenses 2010	Actual Expenditures/Expenses** 2010	Fund Balance/Net Assets*** July 1, 2010**	Property Tax Revenues 2011	Estimated Revenues Other Than Property Taxes 2011
General Fund	\$36,319,730	\$25,427,240	\$65,688,112	Primary: \$9,846,318	\$14,230,070
Special Revenue Funds	20,072,677	3,045,325	9,116,752	Secondary: 1,432,368	54,332,319
Debt Service Funds Available	-	-	-	-	-
Less: Designation for Future Debt Retirement	-	-	-	-	-
Total Debt Service Funds	-	-	-	-	-
Capital Projects Funds	26,440,698	7,188,538	27,614,931		2,468,650
Permanent Funds	-	-	-	-	-
Enterprise Funds Available	-	-	-	-	-
Less: Designation for Future Debt Retirement	-	-	-	-	-
Total Enterprise Funds	-	-	-	-	-
Internal Service Funds	-	-	-	-	-
TOTAL ALL FUNDS	\$82,833,105	\$35,661,103	\$102,419,795	\$11,278,686	\$71,031,039

EXPENDITURE LIMITATION COMPARISON	2010	2011
1. Budgeted expenditures/expenses	\$82,833,105	\$124,989,272
2. Add/subtract: estimated net reconciling items	—	—
3. Budgeted expenditures/expenses adjusted for reconciling items	82,833,105	124,989,272
4. Less: estimated exclusions	—	—
5. Amount subject to the expenditure limitation	\$82,833,105	\$124,989,272
6. EEC or voter-approved alternative expenditure limitation	\$282,971,656	\$299,645,086

*Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

**Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

***Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).

Other Financing 2011		Interfund Transfers 2011		Total Financial Resources Available 2011	Budgeted Expenditures/ Expenses 2011
SOURCES	USES	IN	OUT		
-	-	-	1,252,972	\$88,511,528	\$39,972,367
-	-	-	-	64,881,439	56,632,996
-	-	1,252,973	-	1,252,973	1,252,973
-	-	-	-	-	-
-	-	1,252,973	-	1,252,973	1,252,973
-	-	-	-	30,083,581	27,130,936
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
		1,252,973	\$1,252,972	\$184,729,521	\$124,989,272

FY2011 OPERATIONAL BUDGET

Summary of Tax Levy and Tax Rate Information

	2010	2011
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	9,409,263	9,846,318
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	-	-
3. Property tax levy amounts	-	-
A. Primary property taxes	9,407,713	9,846,318
B. Secondary property taxes	-	1,432,368
C. Total property tax levy amounts	9,407,713	11,278,686
4. Property taxes collected*	-	-
A. Primary property taxes	-	-
(1) Current year's levy	5,253,426	
(2) Prior years' levies	227,164	-
(3) Total primary property taxes	5,480,590	
B. Secondary property taxes	-	-
(1) Current year's levy		
(2) Prior years' levies	-	-
(3) Total secondary property taxes		
C. Total property taxes collected	5,480,590	
5. Property tax rates	-	-
A. City/Town tax rate	-	-
(1) Primary property tax rate	2.8894	4.0168
(2) Secondary property tax rate		
(3) Total city/town tax rate	2.8894	4.0168
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating no special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

FY2011 OPERATIONAL BUDGET

Major Fund Revenue And Expenditure Summary

	General Fund	Special Revenue Funds	Capital Funds	Total Funds
REVENUES				
General Property Tax	11,278,686	-	-	11,278,686
Local Sales Tax	7,250,000	-	-	7,250,000
Franchise Fees	500,000	-	-	500,000
Business Licenses	50,000	-	-	50,000
Development Permits	1,105,100	-	-	1,105,100
Engineering Permits	116,600	-	-	116,600
State Shared Revenues	3,737,721	53,238,319	1,000,000	57,976,040
Public Safety Fees	211,734	-	-	211,734
Recreational Fees	456,915	-	-	456,915
Fines & Forfeitures	475,500	-	-	475,500
Investment Earnings	200,000	29,000	188,000	417,000
Contributions		50,000	2,295,650	2,345,650
Other Miscellaneous	126,500	-	-	126,500
	25,508,756	53,317,319	3,483,650	82,309,725
EXPENDITURES				
Personal Services	18,670,186	2,619,411	-	21,289,597
Professional and Technical	12,032,701	32,920,149	-	44,952,850
Purch. Property Services	1,362,507	1,657,701	-	3,020,208
Other Purchased Services	1,434,262	62,485	-	1,496,747
Supplies	1,261,210	9,046,098	-	10,307,308
Capital Outlay	5,211,501	8,727,152	28,730,936	42,669,589
Debt Service	1,252,973	-	-	1,252,973
	41,225,340	55,032,996	28,730,936	124,989,272
Net Increase (Decrease) in Fund Balance	(15,716,584)	(1,715,677)	(25,247,286)	(42,679,547)
% Change	-25.3%	-34.2%	-57.1%	-38.3%
Fund Balance, July 1, 2010	62,203,780	5,022,980	44,208,099	111,434,859
Fund Balance, June 30, 2011	46,487,196	3,307,303	18,960,813	68,755,312

FY2011 OPERATIONAL BUDGET

Summary by Fund Type of Revenues Other Than Property Taxes

Source Of Revenues	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
GENERAL FUND			
Local taxes			
Transaction Privilege	9,500,000	5,865,177	7,250,000
Licenses and permits			
Building Permits	593,250	590,120	1,105,100
Business Licenses	52,000	43,943	50,000
Franchise Taxes	500,000	388,881	500,000
Intergovernmental			
Urban Revenue	2,057,185	1,542,928	1,550,668
State Sales and Use	1,225,013	878,419	1,195,405
Vehicle License	850,000	788,437	991,648
Charges for services			
Planning/Engineering Fees	177,350	143,071	116,600
Parks/Recreation Fees	279,980	207,187	456,915
Fines and forfeits			
Police Hearings	110,867	110,867	211,734
Court	450,400	390,428	475,500
Interest on investments			
Investment Earnings	600,000	231,055	200,000
Miscellaneous			
Miscellaneous	39,400	37,079	126,500
Total General Fund	16,435,445	11,217,592	14,230,070

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

FY2011 OPERATIONAL BUDGET

Summary by Fund Type of Revenues Other Than Property Taxes (continued)

	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Motor Vehicle Taxes	1,347,358	1,279,670	1,326,263
Investment Income	12,000	5,437	12,000
Total Highway User Revenue Fund	1,359,358	1,285,108	1,338,263
Local Transportation Assistance Fund			
Lottery Allocation	162,497	188,868	-
Investment Income	2,000	1,183	2,000
Total Local Transportation Assistance Fund	164,497	190,051	2,000
Road Maintenance Fund			
Contributions from Developers	100,000	55,577	50,000
Investment Income	24,000	7,222	15,000
Total Road Maintenance Fund	124,000	62,800	65,000
Grants Fund			
Federal Government Grants	22,249,050	399,100	42,087,484
State Government Grants	2,800,070	96,583	6,682,217
Local Grants		231,103	3,142,355
Total Grants Fund	25,049,120	726,786	51,912,056
County Road Tax Fund			
County Road Tax	1,500,000	1,125,914	1,000,000
Investment Income	25,000	9,840	15,000
Total County Road Tax Fund	1,525,000	1,135,754	1,015,000
Total Special Revenue Funds	28,221,975	3,400,498	54,332,319

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

FY2011 OPERATIONAL BUDGET

Summary by Fund Type of Revenues Other Than Property Taxes (continued)

Source Of Revenues	Estimated Revenues 2010	Actual Revenues* 2010	Estimated Revenues 2011
CAPITAL PROJECTS FUNDS			
Parks Development Impact Fee Fund			
Contributions from Developers	57,340	95,426	131,460
Investment Income	500	119	500
Total Parks Development Impact Fee	57,840	95,545	131,960
Library Development Impact Fee Fund			
Contributions from Developers	78,480	137,194	193,500
Investment Income	500	2,317	3,000
Total Library Development Impact Fee	78,980	139,511	196,500
Public Safety Development Impact Fee Fund			
Contributions from Developers	26,100	49,828	62,350
Investment Income	8,000	2,715	4,500
Total Public Safety DIF	34,100	52,543	66,850
General Government Development Impact Fee			
Contributions from Developers	125,280	216,880	299,280
Investment Income	24,000	16,705	15,000
Total General Government DIF	149,280	233,585	314,280
Transportation Development Impact Fee			
Contributions from Developers	673,560	1,181,980	1,609,060
Investment Income	200,000	61,349	75,000
Total Transportation DIF	873,560	1,243,329	1,684,060
Parks Bond Fund			
Investment Income		20,000,000	75,000
Total Parks Bond Fund	-	20,000,000	75,000
Total Capital Projects Funds	1,193,760	21,764,512	2,468,650
TOTAL ALL FUNDS	45,851,180	36,382,603	71,031,039

*Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

FY2011 OPERATIONAL BUDGET

Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers Fiscal Year 2011

Fund	Other Financing 2011		Interfund Transfers 2011	
	SOURCES	<USES>	IN	<OUT>
General Fund				
Debt Services	-	-	-	1,252,972
Total General Fund	-	-	-	1,252,972
Debt Service Funds				
General Fund	-	-	1,252,973	-
Total Debt Service Funds	-	-	1,252,973	-
Total All Funds			1,252,973	1,252,972

FY2011 OPERATIONAL BUDGET

Summary by Department of Expenditures/Expenses Within Each Fund Type

Fund/Department	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
GENERAL FUND				
City Magistrate	232,917	-	263,438	273,616
Mayor & Council	350,118	-	337,290	379,136
City Manager	1,292,820	-	1,024,956	1,001,024
Support Services	1,487,524	25,000	1,453,387	1,053,624
City Clerk	461,657	-	385,744	357,760
Financial Services	1,418,348	-	1,083,861	1,405,016
City Attorney	480,000	-	540,592	460,000
Development Services	5,796,916	1,907,602	2,592,772	6,788,568
Code Enforcement	164,834	7,000	182,005	260,016
Police	6,787,700	-	6,601,856	6,511,684
Fire	7,986,803	20,000	7,790,392	8,029,006
Community Services	2,044,220	100,000	1,928,230	2,974,726
Economic Development	853,769	41,703	731,354	1,218,545
Non-Departmental	4,059,502	801,297	511,363	9,259,646
Total General Fund	33,417,128	2,902,602	25,427,240	39,972,367

FY2011 OPERATIONAL BUDGET

Summary by Department of Expenditures/Expenses Within Each Fund Type (continued)

Fund/Department	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
SPECIAL REVENUE FUNDS				
Highway User Revenue	1,461,708	-	1,113,526	1,623,236
Road Maintenance	1,200,000	-	164,376	1,200,000
Local Transportation Assistance	212,000	-	88,910	297,704
Grants	22,348,969	(6,900,000)	920,817	51,912,056
County Road Tax	1,750,000	-	757,696	1,600,000
Total Special Revenue Funds	26,972,677	(6,900,000)	3,045,325	56,632,996
DEBT SERVICE FUNDS				
Debt Service				1,252,973
Total Debt Service Funds				1,252,973
CAPITAL PROJECTS FUNDS				
Parks Development Impact Fee	1,005,000	-	-	150,000
Library Dev. Impact Fee	-	-	-	50,000
Public Safety Dev. Impact Fee	78,300	-	17,106	351,600
General Govt DIF	7,500,000	(1,997,602)	55,000	3,000,000
Transportation DIF	13,860,000	(905,000)	367,943	14,060,000
Parks Bond Fund	-	6,900,000	6,748,489	9,519,336
Total Capital Projects Funds	22,443,300	3,997,398	7,188,538	27,130,936
TOTAL ALL FUNDS	82,833,105		35,661,103	124,989,272

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

FY2011 OPERATIONAL BUDGET

Summary by Department of Expenditures/Expenses

Fund/Department	Adopted Budgeted Expenditures/Expenses 2010	Expenditure/Expense Adjustments Approved 2010	Actual Expenditures/Expenses* 2010	Budgeted Expenditures/Expenses 2011
City Magistrate				
General Fund	267,362	-	263,438	273,616
Department Total	267,362		263,438	273,616
Mayor and Council				
General Fund	350,118	-	337,290	379,136
Department Total	350,118		337,290	379,136
City Manager				
General Fund	1,162,070	-	1,024,956	1,001,024
Grants Fund	-	-	-	4,968,300
General Govt Dev Impact Fee	-	-	-	3,000,000
Department Total	1,162,070		1,024,956	5,969,324
Support Services				
General Fund	1,486,955	25,000	1,453,387	1,053,624
Grants Fund	-	-	-	175,000
General Govt DIF	7,326,000	-	55,000	3,000,000
Department Total	8,812,955	25,000	1,508,387	4,228,624
City Clerk				
General Fund	401,001	-	385,744	357,760
Grants Fund	-	-	-	1,000
Department Total	401,001	-	385,744	358,760
Financial Services				
General Fund	1,479,004	-	1,083,861	1,405,016
Department Total	1,479,004	-	1,083,861	1,405,016

FY2011 OPERATIONAL BUDGET

Summary by Department of Expenditures/Expenses (continued)

Fund/Department	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
City Attorney				
General Fund	480,000	-	540,592	460,000
Department Total	480,000		540,592	460,000
Development Services				
General Fund	5,761,916	1,907,602	2,592,772	6,788,568
Highway User Revenue	1,461,708	-	1,113,526	1,623,236
Road Maintenance	-	-	164,376	1,200,000
Local Transportation Assist	-	-	88,910	297,704
Grants Fund	-	-	611,759	30,828,819
County Road Tax	-	-	757,696	1,600,000
Voluntary Regional Trans	-	-	-	-
Transportation DIF	-	-	-	14,060,000
Department Total	5,761,916	1,907,602	2,592,772	6,788,568
Code Enforcement				
General Fund	164,834	7,000	182,005	260,016
Department Total	164,834	7,000	182,005	260,016
Public Safety Admin				
General Fund	250,811	2,450	256,826	-
Department Total	250,811	2,450	256,826	-
Police				
General Fund	6,530,989	(2,450)	6,345,030	6,511,684
Grants	-	-	231,788	2,903,312
Public Safety DIF	-	-	17,106	-
Department Total	6,530,989	(2,450)	6,593,924	9,414,996

FY2011 OPERATIONAL BUDGET

Summary by Department of Expenditures/Expenses (continued)

Fund/Department	Adopted Budgeted Expenditures/ Expenses 2010	Expenditure/ Expense Adjustments Approved 2010	Actual Expenditures/ Expenses* 2010	Budgeted Expenditures/ Expenses 2011
Fire				
General Fund	7,977,303	20,000	7,790,392	8,029,006
Grants Fund	-	-	19,972	8,133,429
Public Safety DIF	-	-	-	-
Department Total	7,977,303	20,000	7,810,364	16,162,435
Community Services				
General Fund	2,044,220	100,000	1,934,230	2,974,726
Grants Fund	-	-	1,618	437,196
Parks Development Impact Fee	-	-	-	150,000
Library Develop Impact Fee	-	-	-	50,000
Department Total	2,044,220	100,000	1,935,848	3,611,922
Economic Development				
General Fund	984,969	41,703	731,354	1,218,545
Grants Fund	-	-	111,360	4,465,000
Department Total	984,969	41,703	842,714	5,683,545
Non-Departmental				
General Fund	4,064,576	801,297	511,363	9,259,646
Department Total	4,064,576	801,297	511,363	9,259,646
Debt Service				
General Fund	-	-	-	1,252,973
Department Total	-	-	-	1,252,973

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Revenues

There are a variety of funding sources available for local governments within the state of Arizona. Therefore, in the following pages is an explanation of these revenues sources available from the Federal and State governments as well as the revenues, which can be raised by the local government itself.



State Shared Revenues

Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which passes funding through to Arizona municipalities from five state revenue sources. The following are sources of state shared revenue.



- **State Transaction Privilege Tax (sales tax).** As of June 1, 2010, the current rate of the state sales tax is six and six-tenths percent (6.6%). Cities and towns share in a portion of the collection total. A municipality receives its share of state shared sales tax based on population. This revenue may be expended for any municipal public purpose and is therefore placed in the General Fund.

- Fiscal Year 2011 estimates were provided by the State of Arizona

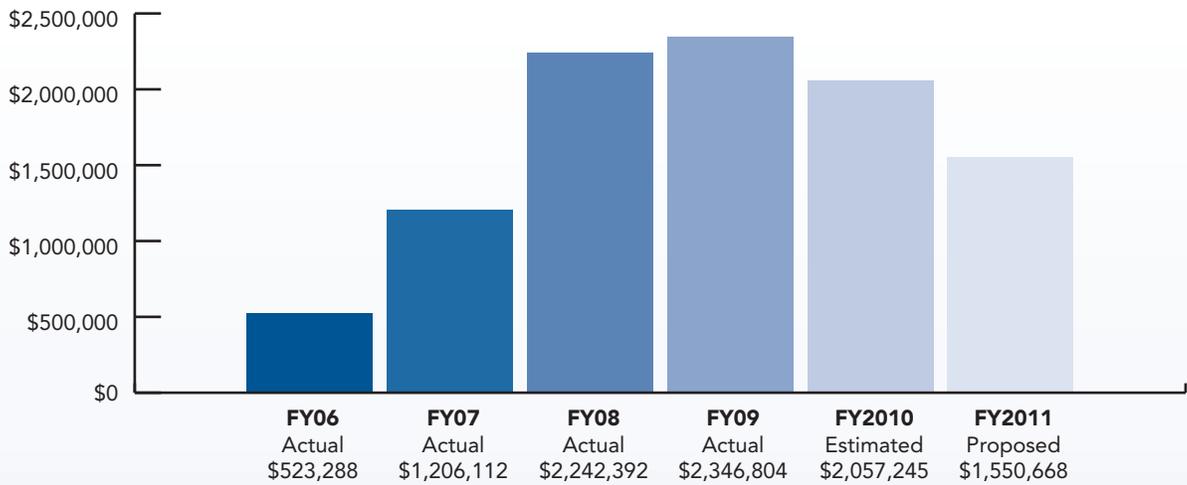
State Transaction Privilege Tax (Sales Tax)



- State Income Tax.** A 1972 citizens' initiative gave the cities and towns a percentage share of the state income tax. This source of money is officially called urban revenue sharing. The percentage has fluctuated in the past but returned to 15% in FY2004-2005, the percentage established by the original initiative. This money is distributed to a city or town based on population. The annual amount of urban revenue sharing money distributed is based on income tax collections from two years prior to the fiscal year in which the city receives these funds. This year's state shared revenue is the City's share of the 2008 state income tax receipts. This revenue must be expended for a municipal public purpose.

- Fiscal Year 2011 estimates were provided by the State of Arizona.

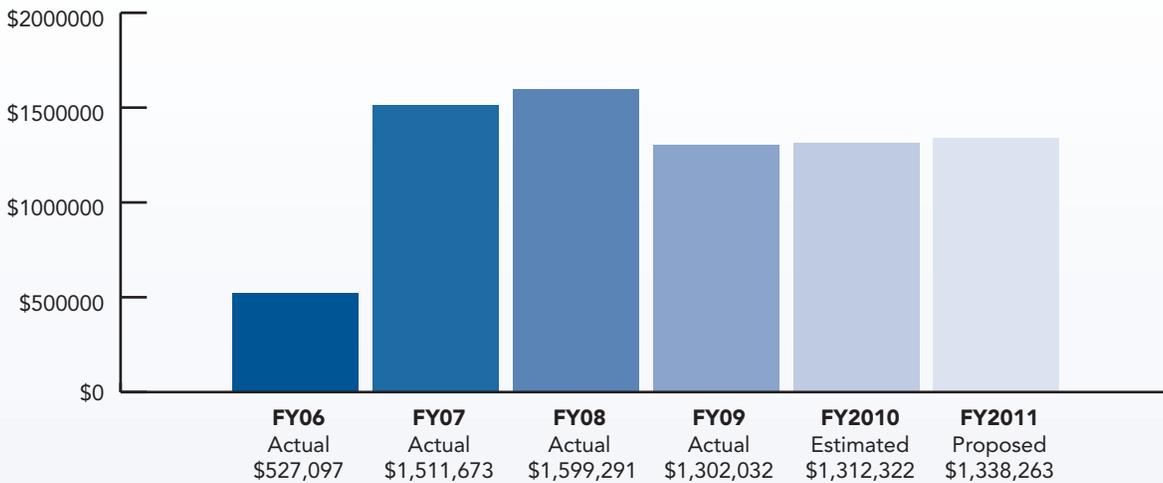
State Income Tax



- Highway User Revenues.** This revenue source is commonly referred to as the gasoline tax; however, there are a number of additional transportation-related fees including a portion of vehicle license taxes which are placed in the highway user revenue fund. Cities and towns receive 27.5% of the highway user revenues. One-half of the monies which a city or town receives under this formula is distributed on the basis of the municipality’s population in relation of all incorporated cities and towns in the state according to the decennial census. The remaining half of the highway user revenue monies is allocated on the basis of “county of origin” of gasoline sales and the relation of a municipality’s population to all incorporated cities and towns in the county. The intent of the distribution formula is to spread a portion of the money across the state solely on the basis of population while the remaining money flows to those areas with the highest gasoline and other fuel sales.

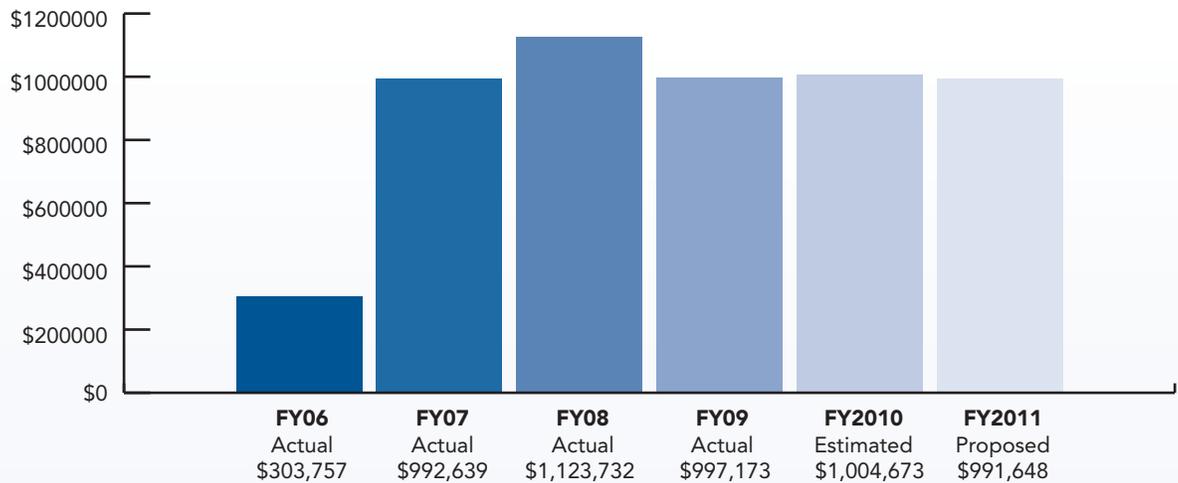
- Fiscal Year 2011 estimates were provided by the State of Arizona.

Highway User Revenue Funds



- Vehicle License Tax.** Approximately 20 percent of the revenues collected for the licensing of motor vehicles are distributed to incorporated cities and towns. (Thirty-eight percent of the total revenues from this source are distributed to the highway user revenue fund and four percent to the state highway fund.) A city or town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county. The only stipulation on the use of this revenue is that it must be expended on a public purpose.
 - Fiscal Year 2011 estimates were based on trends from the last few years with adjustments for current economic conditions.

Vehicle License Tax



Federal Revenues

The amount of Federal assistance, type of programs and the projects for which the money can be expended from other sources are constantly changing. Summarized below are the two general categories of federal revenue sources which remain.

- Block Grant Programs.** A block grant program, in theory, is designed to fund various Federal programs within a broadly defined area. An example of a block grant program is the Community Development Block Grant program (CDBG) through Housing and Urban Development. This particular block grant program is designed to fund a variety of housing, public works and physical construction projects.

A portion of the CDBG program is directed to smaller cities and towns whereby the State allocates community development monies to cities and towns with populations less than 50,000 persons.

This is not an entitlement program, cities and towns must apply to receive these grants. In most areas, the council of governments receives the applications and determines the allocation from this program.

The City of Maricopa has been receiving CDBG funds since 2005 and receives funding every two years based on a partnership with the City of Eloy. Maricopa has utilized CDBG funds to pave streets, correct drainage concerns and build a domestic violence shelter.

- Categorical Grants.** Categorical grants are special federal appropriations of money to fund specific projects of a definite limitation and scope. Categorical grants are usually awarded within a strict framework of federal guidelines governing this single purpose program. Cities and towns must meet specific guidelines to receive federal money. At one point in time, categorical grants were more prevalent; however, this source of funding has become very limited in recent years.

Federal Revenues



Local Revenue Sources

Arizona’s cities and towns under State law have the authority to establish certain taxes for revenue purposes. In addition to this power of taxation, there are a number of other fees and finance mechanisms available to cities and towns to support local service programs.

- **Property Tax.** The property tax has been a traditional means of financing city and town services. While the importance of the property tax has been decreasing in recent years due to the increased revenues from sales taxes, it still is an important source of local revenue for many of Arizona cities and towns. The property has also been one of the most stable sources of revenue, because it is not subject to the same fluctuations sometimes experienced with excise taxes.

Beginning with the 1980 tax year, property tax levies were divided into a primary property tax levy and a secondary tax levy. A secondary property tax may only be levied to pay the principal and interest charges on bonds. The primary property tax levy is for all other public purposes. There are no limits on the amount of secondary, while there are strict limits placed on the primary property tax.

In November of 2006, Maricopa voters approved a primary property tax for the benefit of the public safety function.

A city or town that incorporates or annexes land must give proper notice before levying a property tax in the next fiscal year. State law requires that notice must be given to the Department of Revenue and the appropriate county assessor. A map showing the boundaries of the newly incorporated or annexed area should be included along with the report. This notice must be given by November 1 of the year prior to the fiscal year when the tax will be levied.

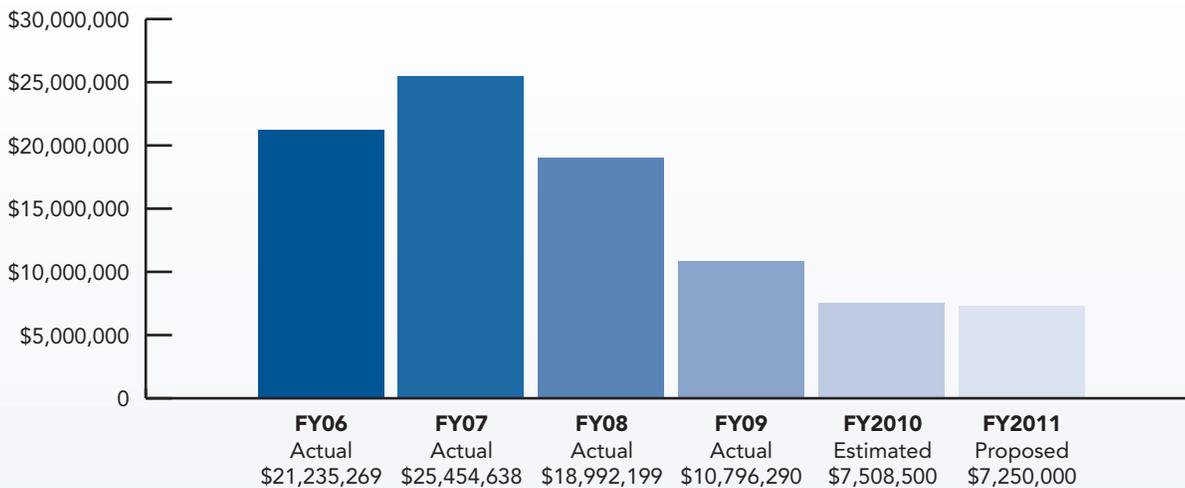
Fiscal Year 2010 estimates for primary property tax were provided by Pinal County Assessor’s Office.

Primary Property Tax



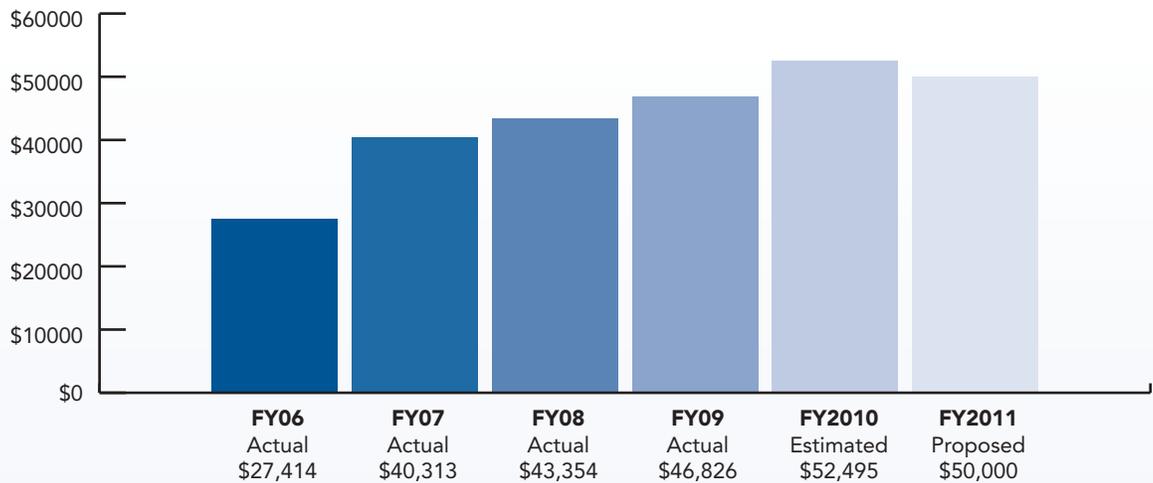
- **Local Transaction Privilege (Sales) Tax.** The Transaction Privilege Tax (Sales) is obtained on the sale of goods and various business activities. This is one of the largest revenue sources for the City of Maricopa. Economic activity, especially in the area of construction and retail sales, has a direct effect on collections. This revenue may be expended for any municipal public purpose.
- Use Tax. Another revenue source which is being used more in recent years is the use tax. Essentially, a use tax is an excise tax on the use or consumption of tangible personal property that is purchased without payment of a municipal tax to any city or town.
 - Fiscal Year 2010 estimates for local sales tax were based on construction sales tax at a rate of 30 homes per month of construction production and annual trend estimates for retail/other sales tax.

Local Transaction Privilege (Sales) Tax



- Business License Tax.** The general law authority for a city or town to initiate a local sales tax is the same authority which allows a municipality to place a license tax on professions, occupations or businesses within the community. The State law stipulates that a business license tax can only be issued for the period of one year and may not be less than ten dollars or more than five thousand dollars.
 - Fiscal Year 2010 estimates were based on current level of business licenses with an adjustment for current economic conditions.

Business License Tax



- Franchise Tax.** Cities and towns in Arizona are given exclusive control over all rights-of-way dedicated to the municipality. This exclusive control enables the municipality to grant franchise agreements to utilities using the city or town's streets in the distribution of utility services.

City of Maricopa has several franchise agreements with various communications providers in the area as well as some utilities serving Maricopa. Revenues now exceed \$700,000 per year.

Fiscal Year 2010 estimates were based on trends from previous year averages with adjustments for current economic conditions.

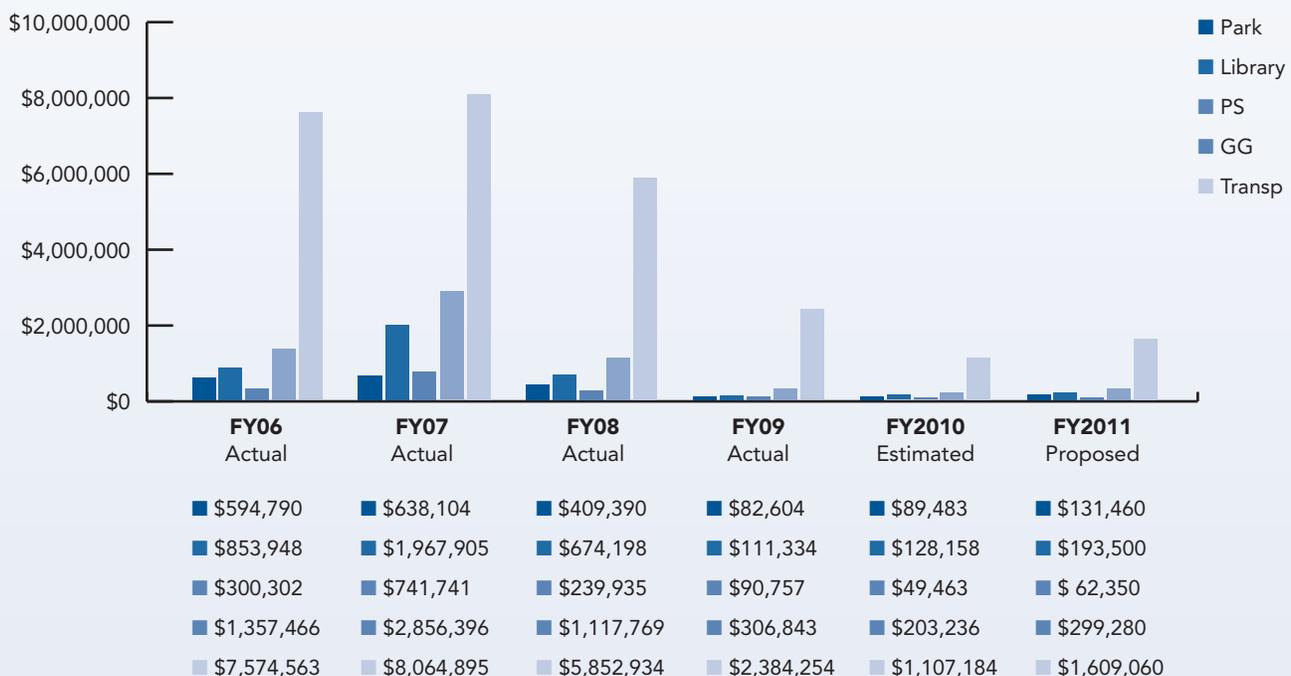
- **Magistrate Court Fines.** This revenue source is derived from traffic violations and other fines paid for the violation of municipal ordinances. The courts, counties, cities and towns have the authority to contract with the Motor Vehicle Division to require payment of traffic fines, sanctions and penalties that total in excess of \$200 prior to the renewal of automobile registrations.
 - Fiscal Year 2010 revenues are based on current levels of activities.
- **User Fees.** User fees are collected from residents for the use of certain city and town facilities or services.

The City of Maricopa charges user fees for parks and recreation activities, passport charges, transit services charges and public safety hearing charges. Parks and recreational charges are currently about \$225,000 per year, transit service charges are about \$60,000 per year and public safety hearing charges are estimated at \$15,000 per year. Passport activities generate about \$30,000 per year. All these services will continue to grow with more citizens needs being met at City Hall.

Fiscal Year 2010 revenue estimates are based on current levels of activities.

- **Permit Fees.** Revenues from this source include the fees collected from building permits, zoning permits and a variety of other programs. Residential and commercial permitting fees have had a drop off given recent economic conditions in the real estate market.
 - o Fiscal Year 2010 revenue estimates for permit activities were based on 30 homes per month level estimate.
- **Development (Impact) Fees.** Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area. The City of Maricopa adopted Development Impact Fees in September 2005 and started collections in November 2005.
 - Fiscal Year 2010 revenue projections are based on 30 single-family homes permitted per month at an average level for the year.

Development Impact Fee Collections





Revenues

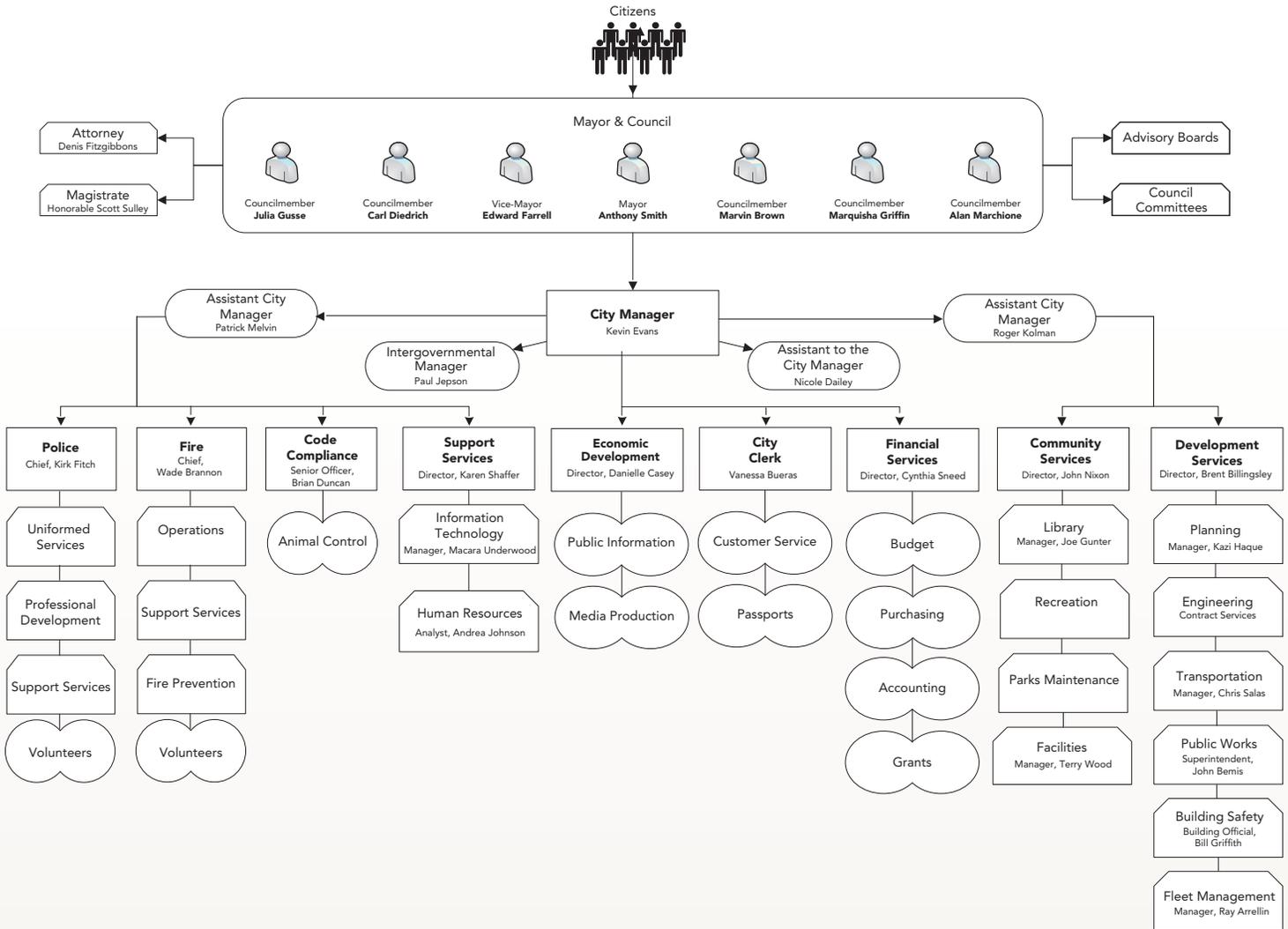
General Government

– Departments

The following section breaks down the 2010/2010 budget into the department and divisional sections. Included are descriptions of each work unit, performance measurements with results, and authorized positions.



Organization Chart



Mayor & Council



Mayor Anthony Smith

Mayor Anthony Smith began his first term as Mayor in June 2008, and is now serving his second two year term. Smith, a 7-year resident of the City of Maricopa was selected as one of the original members of Maricopa's Planning and Zoning Commission; he served three years as a commissioner and one year as chairperson.

Moving to Arizona thirteen years ago from the Midwest, Smith gained an appreciation for cultivating a strong sense of community and has been actively involved in many city sponsored events. He has a heart for encouraging and growing non-profit and service organizations.

Mayor Smith plays a significant leadership role in various regional organizations. He is a board-member on the Greater Phoenix Economic Council (GPEC) and on the Central Arizona Regional Economic Development Foundation (CAREDF). As a Vice Chair of the Interstate 11 Can-Do Coalition, he is working to promote a more effective transportation linkage between Metro-Phoenix and Las Vegas.

In March 2007, Smith left Motorola and started Pinnacle West Consulting, LLC. As a certified Project Management Professional (PMP), he is a project management consultant. A graduate of Purdue University, Smith has a Bachelor of Science degree in Construction Technology. Smith has had a diverse career with first-hand knowledge of the design and construction of building improvements, strategic planning, and site development. His passion for Maricopa is portrayed by his commitment to the community and strong desire to move Maricopa to the next level of growth and prosperity.

Council Term: 2008-2010 and 2010-2012.

Council Assignments:

- GPEC - Greater Phoenix Economic Development Council
- CAREDF – Central Arizona Regional Economic Development-Foundation
- Liaison to Indian Communities
- PCGA - Pinal County Governmental Alliance
- Pinal County District 3 Leaders Meeting

Mayor & Council



Vice Mayor Edward Farrell

Edward Farrell is a lifelong resident of Maricopa. He graduated in 1984 from Maricopa High School and then attended the University of Arizona until 1989. Farrell is a partner in Western Land Planning and the landlord of the Maricopa Manor Business Center. He is a Project Central Class XVI Alumni, and recipient of the “Outstanding Leadership Award for Public Policy” in 2009. Farrell was also Maricopa Rotary Club Rotarian of the Year in 1994.

In addition, Farrell was the chairman of the Committee to Incorporate Maricopa, which successfully became Arizona’s 88th municipality on October 15, 2003. Farrell was chosen by the Pinal County Board of Supervisors to serve on the first city council and then was elected by council members as Maricopa’s Founding Mayor.

On May 3, 2004, Farrell received the “2004 American Society for Public Administration Superior Service Award”. Farrell is a founding board member and chairman of the Pinal Partnership and currently sits on the Central Arizona Economic Development Foundation Board. He also represents the City of Maricopa with the Central Arizona Association of Governments. As a fourth generation Farrell in Maricopa, he and his wife Lori, have started a fifth generation of Farrells with their twins, Luke and Selah and continue the growing roots of this historic Maricopa Family.

“One of my main goals through incorporation was to help establish a workforce for our community through industry, to help minimize commuting in and out of our city so that we will not become a bedroom community of the valley. It is also very important that we build on our education and recreational activities for our youth so that they can become active and bright young adults.”

Council Term 2010-2014

Council Assignments:

- CAAG - Central Arizona Association of Governments
- Hidden Valley Roadway Framework Study
- Pinal Partnership
- Building a Quality Arizona (bqAZ)
- RTAC - Rural Transportation Advisory Council
- CANAMEX Corridor Coalition

Councilmember



Councilmember Marvin Brown

Marvin Brown and his wife Helen joined the Maricopa community in June 2006. Selected as one of the original members of the city's Merit Board, he had to step down when elected to the City Council in May 2008.

As the council representative to the Industrial Development Authority Board, and Pinal County Augmentation Authority, and the liaison to the Gila River and Ak-Chin Indian Communities, Brown demonstrates his strong commitment to regional relationships and economic development.

Brown most recently lived in Detroit, Michigan where he held many leadership positions: chairman of the board for the Detroit Non-Profit Housing Corporation, Michigan Unemployment Agency and Lafayette Park Kiwanis Club; president of the board for the Traveler's Aide Society of Detroit; executive director of Urban Investments for Coman Corporation; and a board member for the Bank of Lansing.

In addition to his education in advanced urban studies at the University of Wisconsin, Brown has his Building Certificate through the Michigan State Housing Development Authority and was a special housing consultant for the Anchorage Housing Authority in Alaska.

Council Term: 2008-2012.

Council Assignments:

- PCWAA - Pinal County Water Augmentation Authority
- Council Liaison to Indian Communities
- IDA - Industrial Development Authority
- Personnel and Benefits Sub-Committee
- PCGA - Pinal County Governmental Alliance
- Maricopa Flood Control District
- Santa Cruz Wash Regional Solution

Councilmember



Councilmember Carl Diedrich

Carl Diedrich served as vice chairman of the Public Safety Advisory Committee prior to being elected to Maricopa's City Council in May of 2008. In addition to his tenure on the Public Safety Committee, Council member Diedrich served on the Maricopa Fire District Board of Governors. He was also a founding member of the MASH Anti-Drug Coalition.

Public Service has always been important to Carl, and he has served the community in various capacities. His family attends Journey United Methodist Church. Carl has also been very active within the animal rescue community in Maricopa. His wife Kimberly and he operate Pet Social Worker/Tails of Hope, a non-profit animal rescue. He is also active in the Chamber of Commerce as a business owner and member of the Chamber's Marketing Committee.

After attending Iowa State University in Ames, Iowa, Carl joined the HoneyBaked Ham Company and spent 12 years working in several capacities, most recently as district supervisor for the Minnesota region. Council member Diedrich is continuing his education at the University of Phoenix, studying Public Administration to better understand how public governments operate.

Councilmember Diedrich believes civic procedures and a representative government are responsible for making sure the voice of residents are sought and heard. The decisions of city council should reflect the will of Maricopans. Council members should listen and make decisions which will improve the overall quality of life.

Councilmember Diedrich moved to Maricopa in 2004 with his family and has been a small business owner, operating his own Marketing Consulting firm. His wife Kimberly owns Home Is Where the Hound Is Pet Sitting Services. They live in Rancho El Dorado where they raise their son Nate, who attends Pima Butte Elementary.

Council Term: 2008-2012.

Council Assignments:

- League of Arizona Cities & Towns - Executive Committee Nominee
- PM10/PM 2.5
- Electrical District #3 Board of Directors
- Marketing and Communications Council Subcommittee
- Animal Control Task Force
- Planning and Zoning Commission
- Merit Board

Councilmember



Councilmember Julia Gusse

Julia was born and raised in Los Angeles and enlisted in the United States Air Force in 1988. While in the Air Force, she served as a Cryptologic Technician/Morse Code Operator at the National Security Agency (NSA) of the United States.

Julia is married to Kevin Gusse, originally from Minnesota and a veteran of the United States Navy. Upon completion of their military enlistments, Julia's family moved to California in 1993. In California, she was the program coordinator for a multi-million dollar federal grant for over six years.

She was a substitute teacher for the Maricopa Unified School District prior to her employment with Rio Salado Community College. In 2008, Julia was hired as the Administrative Assistant for the City of Maricopa's Planning Department and served as the Secretary for the Planning and Zoning Commission prior to being laid off in June 2009. She is currently a full-time graduate student at the University of Arizona for which she hopes to complete a Masters of Arts degree at the end of the fall semester 2010.

Julia's family has lived in Maricopa for more than five years. She has two brothers who also reside in Maricopa with their families.

Julia and Kevin have three children, one of which will start Arizona State University in the fall and two boys who are enrolled within the Maricopa Unified School District.

Council Assignments:

- Maricopa Flood Control District
- Santa Cruz Wash Regional Solution
- Personnel and Benefits
- Animal Control Task Force

Councilmember



Councilmember Marquisha Griffin

Marquisha Griffin was elected to the Maricopa City Council in March 2008. Prior to being elected as a council member, she was on the Planning & Zoning Commission from 2005 to 2008 and was chairperson in 2008. Griffin has been active in community and public service. Her leadership is inspired by her strong belief that a more responsive government, greater citizen participation and empowered communities will improve the quality of life for all of Maricopa and create safer communities, a strong local economy and a brighter future for our children. She also believes that public officials should define their lives with fair, honest and effective leadership.

As an assistant to the City of Mesa City Council, Griffin has gained extensive insight in municipal government operations. During her internship for the United States Congress, she viewed government from a global perspective and committed herself to bringing back effective policies to improve Arizona. Griffin understands that good government means transparency, accountability and communication. Griffin received a Bachelor of Arts Degree in Political Science from Arizona State University and enrolled in post-graduate studies in Public Administration at Keller Graduate School of Management.

Griffin and her husband, Joe, are members of Pilgrim Rest Baptist Church. They have been married since 1999. Griffin has three children, Lexus, DeSean and Bryce and two step children, Kevon and Taylor.

Griffin was appointed by Governor Napolitano to serve on the Governor's African-American Advisory Council. In addition, she serves as the Regional Director to the National Black Caucus of Local Elected Officials (NBC-LEO) for the National League of Cities (NLC) and the NLC's Youth, Families and Education committee.

Council Term: 2008-2012.

Council Assignments:

- Budget, Finance and Operations Sub-Committee
- Parks, Recreation and Libraries Committee
- Maricopa Unified School District
- Maricopa Chamber of Commerce
- AZ League of Arizona Cities & Towns - Executive Committee Nominee

Councilmember



Councilmember Alan Marchione

Alan is a native of Buffalo, New York. After graduating from high school in 1990, he enlisted in the United States Marine Corps. His primary job role in the corps was that of Aviation Electrician. At the end of his five-year tour with the Marines, Alan was honorably discharged, and decided to remain in San Diego, CA. His first civilian position outside the Corps was as an aircraft technician with McDonnell Douglas Aerospace, at TOPGUN, in Miramar, CA.

As job opportunities presented themselves, Alan decided to enter the semi-conductor industry, and moved to Orange County, CA. It was here, while working full time and attending school at night, that he was able to utilize his G.I. bill and be the first person in his family to receive a college degree. Through his efforts, he obtained a degree in electronic engineering technology.

In 2002, Alan decided to enter Law Enforcement, and joined the California Department of Corrections. He served with the CDC at Soledad State Prison, in Soledad, CA, until he made the decision to re-enter the semi-conductor industry, and relocated to Boise, Idaho. It was on his second day in Idaho, that Alan met his wife, Misty.

Alan and his family moved to Maricopa in 2006, after he accepted a position with the Intel Corporation, where he is today. Alan believes that “no American is entitled to an American dream, but every American is entitled to the opportunity to pursue one”, and that “Public service is about putting your community before yourself. It should never be about obtaining a title, or recognition. It’s about being the steward of the public trust; it’s about doing the right thing when no one is looking; it’s about being a part of something that is bigger than yourself.”

Alan also believes that government should be fiscally responsible, as “we must always remember that it’s on the backs, sweat, and hard work of citizens that government draws its purse. Government doesn’t have, and has never had any of its own money; it only has our money.”

Alan was elected to the Maricopa City Council in May 2010, but prior to his service he was a member of Maricopa’s Public Safety Advisory Committee. It was here he played a key role in helping to draft the City’s graffiti ordinance.

Alan and Misty are the proud parents of Alivia and Holden.

Council Assignments:

- Maricopa Chamber of Commerce
- PM10/PM 2.5
- Pinal Partnership
- Marketing and Communications Sub-Committee

FY2011 OPERATIONAL BUDGET

Mayor & Council

Cost Center: #100-41310

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	159,767	174,267	174,549	174,896	147,604
Professional and Technical	-	46,077	15,000	6,892	-
Purch. Property Services	486	16,324	12,500	10,233	10,500
Other Purchased Services	152,472	112,461	148,069	145,119	153,032
Supplies	2,443	10,917	-	150	39,000
Capital Outlay	-	-	-	-	-
Departmental Totals	315,168	360,046	350,118	337,290	350,136

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Mayor	1.0	1.0	1.0	1.0	1.0
City Council	6.0	6.0	6.0	6.0	6.0
Departmental Totals	7.0	7.0	7.0	7.0	7.0

FY2011 OPERATIONAL BUDGET

City Magistrate

Cost Center: #100-41210

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	58,850	68,194	61,300	67,528	55,116
Professional and Technical	8,424	112,922	189,762	189,762	204,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	667	3,027	9,500	3,648	9,500
Supplies	2,513	3,383	6,800	2,500	5,000
Capital Outlay	-	-	-	-	-
Departmental Totals	70,454	187,526	267,362	263,438	273,616

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
City Magistrate	0.5	0.5	0.5	0.5	0.5
Court Clerks	2.0	4.0	4.0	4.0	4.0
Departmental Totals	2.5	4.5	4.5	4.5	4.5

FY2011 OPERATIONAL BUDGET

City Manager

Cost Center: #100-41320

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	654,603	510,683	871,620	815,620	771,639
Professional and Technical	16,213	13,830	162,500	121,000	179,475
Purch. Property Services	-	-	375	375	15,000
Other Purchased Services	41,463	47,131	94,200	70,292	29,410
Supplies	14,717	10,087	33,375	17,669	5,500
Capital Outlay	1,150	2,100	-	-	-
Departmental Totals	728,146	583,831	1,162,070	1,024,956	1,001,024

Notes: Intergovernmental Technician position eliminated. One Assistant to the City Manager position reclassified to Intergovernmental Manager. Public Safety Director transferred from Public Safety Administration and reclassified to Assistant City Manager. Public Information Officer and Media Production Specialist transferred to Economic Development Department.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
City Manager	1.0	1.0	1.0	1.0	1.0
Assistant City Manager	-	1.0	1.0	1.0	2.0
Assistant to the City Manager	2.0	2.0	2.0	2.0	1.0
Public Information Officer	-	-	1.0	1.0	-
Media Production Specialist	-	-	1.0	1.0	-
Administrative Assistant II	0.5	0.5	-	-	-
Executive Assistant	-	-	0.5	0.5	0.5
Intergovernmental Manager	-	-	-	-	1.0
Intergovernmental Technician	-	-	1.0	1.0	-
Departmental Totals	3.5	4.5	7.5	7.5	5.5

FY2011 OPERATIONAL BUDGET

City Manager - Marketing & Communications

Cost Center: #100-41350

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	100,528	-	-	-
Professional and Technical	452,300	24,216	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	111,233	28,819	-	-	-
Supplies	5,995	9,129	-	-	-
Capital Outlay	21,650	37,111	-	-	-
Departmental Totals	591,178	199,804	-	-	-

Notes: Marketing and Communications function absorbed into City Manager Office for FY 2010. This function will move into the Economic Development department for FY2011.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Public Affairs Manager	-	-	-	-	-
Marketing/ Communications Mgr	-	1.0	-	-	-
Departmental Totals	-	1.0	-	-	-

City Clerk

Description of Our Services

The Office of the City Clerk is responsible for the preservation of legal documents and is the source of information on City Council legislation and actions. The City Clerk's Office conducts all municipal elections, assists the Mayor in administering the appointment of members to serve on various City boards and commissions and provides special services to the public including passports and notary services.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of open records requests processed within required time period	N/A	82%	86%	92%
% of City Council meeting minutes prepared on-time	N/A	96%	71%	85%
Number of business licenses issued	N/A	341	929	1100
Number of passports processed	N/A	953	923	1300

FY2011 OPERATIONAL BUDGET

City Clerk

Cost Center: #100-41400

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	200,501	381,379	326,276	316,749	341,325
Professional and Technical	39,933	29,894	55,000	55,000	-
Purch. Property Services	79,866	-	-	-	-
Other Purchased Services	16,557	22,794	19,225	13,495	12,935
Supplies	4,714	8,502	500	500	3,500
Capital Outlay	25,408	-	-	-	-
Departmental Totals	366,979	442,569	401,001	385,744	357,760

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
City Clerk	1.0	1.0	1.0	1.0	1.0
Deputy City Clerk	-	-	1.0	1.0	1.0
Administrative Asst. II	1.0	1.0	-	-	-
Records Clerk I	1.0	1.0	1.0	1.0	1.0
Customer Service Representative	3.0	3.0	2.0	2.0	2.0
Departmental Totals	6.0	6.0	5.0	5.0	5.0

Financial Services

Description of Our Services

Financial Services provides financial management and support services to other City departments. In addition to maintaining the financial integrity of the City with comprehensive financial administration, this unit also provides for the development, coordination and review of all activities in the department including Budget, Purchasing, Grants and Accounting.

Budget is responsible for facilitating the construction and maintenance of the City's Capital Improvement Program and Operating Budget.

Purchasing is responsible for maintaining timely and adequate support of the City's need for materials and services in accordance with Federal, State and City requirements.

Grants Division assists City departments in the availability of grant sources and compliance with grant awards.

Accounting is responsible for maintaining accurate financial records and providing timely financial information to the public, grantors, auditors, City Council and City management.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Unqualified audit opinion received	N/A	Yes	Yes	Yes
GFOA's distinguished budget presentation award received ¹	N/A	Yes	Yes	Yes
% increase in citywide grant revenue ²	N/A	N/A	45.2%	23.96%
Number of annual contracts	N/A	24	37	35
% of purchase orders processed within 5 business days	N/A	62%	91%	93%

Notes: ¹Government Finance Officers Association

²Wording of measure clarified from previous year; formerly written as "% of additional grant revenue through awarded grant applications across all city departments"

FY2011 OPERATIONAL BUDGET

Financial Services

Cost Center: #100-41510

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	845,403	695,168	773,979	773,979	951,222
Professional and Technical	135,520	83,763	185,500	117,243	110,500
Purch. Property Services	-	-	-	-	-
Other Purchased Services	38,592	23,532	17,340	15,495	16,894
Supplies	10,057	4,590	400	359	1,400
Capital Outlay	3,319	-	500,000	175,000	325,000
Departmental Totals	1,032,891	807,053	1,477,219	1,082,076	1,405,016

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Finance Director	1.0	1.0	1.0	1.0	1.0
Grants Manager	1.0	1.0	1.0	1.0	1.0
Senior Accountant	1.0	1.0	1.0	1.0	1.0
Purchasing Manager	1.0	1.0	1.0	1.0	1.0
Accountant	1.0	1.0	1.0	1.0	1.0
A/P - Payroll Clerks	2.0	2.0	3.0	3.0	3.0
Buyer I	1.0	1.0	1.0	1.0	1.0
Grants Writer	1.0	1.0	1.0	1.0	-
Administrative Assistant II	0.5	0.5	-	-	-
Executive Assistant	-	-	0.5	0.5	0.5
Grants Intern	0.5	-	-	-	-
Budget Analyst	-	-	-	-	1.0
Departmental Totals	10.0	9.5	10.5	10.5	10.5

FY2011 OPERATIONAL BUDGET

Financial Services - Budget Office

Cost Center: #100-41520

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	98,298	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	7,849	1,785	1,785	-
Supplies	-	476	-	-	-
Capital Outlay	-	38,028	-	-	-
Departmental Totals	-	144,650	1,785	1,785	-

Notes: The Budget Office was absorbed into the Financial Services Department in FY2010.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Budget Manager	-	1.0	-	-	-
Departmental Totals	-	1.0	-	-	-

City Attorney

Description of Our Services

The City Attorney's department serves as the legal advisor to the City Council, City Manager and all City departments and represents the City in all legal proceedings.

FY2011 OPERATIONAL BUDGET

City Attorney

Cost Center: #100-41530

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	1,048,885	629,690	480,000	540,592	460,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	199	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Departmental Totals	1,049,084	629,690	480,000	540,592	460,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
	-	-	-	-	-

Support Services Administration

Description of Our Services

Support Services Administration directs the department to promote the development of employees and coordinate the activities of the divisions within the department. Support Services Administration also provides necessary resources and information services support.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of citizens satisfied with City's efforts to maintain a qualified workforce ¹	N/A	60%	N/A	70%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Support Services Administration

Cost Center: #100-41400

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	193,962	196,292	196,415
Professional and Technical	-	-	-	-	
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	2,564	2,925	5,027
Supplies	-	-	100	-	150
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	196,626	199,217	201,592

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Support Services Director	-	-	1.0	1.0	1.0
Administrative Assistant II	-	-	1.0	1.0	1.0
Departmental Totals	-	-	2.0	2.0	2.0

Support Services - Information Technology

Description of Our Services

Information Technology is responsible for fostering a partnership with City Departments and optimizing the productivity of the office environment.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Average Time to Resolve Help Desk Request: ¹				
- Critical Priority	N/A	2 hours	2 hours	2 hours
- Medium Priority	N/A	26 hours	10 hours	10 hours
- Low Priority	N/A	60 hours	42 hours	42 hours

Notes: ¹Hours assumed as business hours

FY2011 OPERATIONAL BUDGET

Support Services - Information Technology

Cost Center: #100-41330

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	521,791	588,816	404,811	407,987	420,457
Professional and Technical	10,323	63,905	190,351	183,529	234,918
Purch. Property Services	-	-	-	-	-
Other Purchased Services	27,845	12,619	6,150	5,600	600
Supplies	26,317	10,630	14,180	14,150	14,620
Capital Outlay	539,683	23,685	65,996	21,198	63,996
Departmental Totals	1,125,959	699,655	681,488	632,464	734,591

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
IT Manager	1.0	1.0	1.0	1.0	1.0
Network Admin. - Police	1.0	-	-	-	-
Network Admin. - Fire	-	1.0	1.0	1.0	1.0
Network Administrator	1.0	1.0	1.0	1.0	1.0
Client Administrator	1.0	1.0	-	-	-
Network Engineer/ Architect	1.0	1.0	1.0	1.0	1.0
GIS Coordinator	1.0	1.0	-	-	-
Departmental Totals	6.0	6.0	4.0	4.0	4.0

Support Services - Human Resources

Description of Our Services

The purpose of Human Resources is to provide quality service to enable people to lead healthier, more secure, independent and productive lives; to treat all people fairly, promoting dignity and self-respect; and to administer public resources in a fiscally responsible and ethical manner.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of eligible employees enrolled in benefit program	N/A	N/A	100%	100%
% of new hires that successfully complete probation	N/A	N/A	90.91%	95%
% of citizens satisfied with City's efforts to maintain a qualified workforce ¹	N/A	60%	N/A	70%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Support Services Human - Resources

Cost Center: #100-41550

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	214,002	264,570	80,567	82,300	86,581
Professional and Technical	50,745	4,758	2,482	3,230	19,765
Purch. Property Services	-	-	-	-	-
Other Purchased Services	14,202	4,381	6,280	6,754	7,345
Supplies	7,022	1,708	3,074	2,251	3,750
Capital Outlay	-	-	-	-	-
Departmental Totals	285,971	275,416	92,403	94,535	117,441

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Support Services Director	1.0	1.0	-	-	-
HR Analyst - Public Safety	1.0	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	-	-	-
Departmental Totals	3.0	3.0	1.0	1.0	1.0

FY2011 OPERATIONAL BUDGET

Public Safety Administration

Cost Center: #100-42300

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	244,066	248,573	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	8,495	7,397	-
Supplies	-	-	700	856	-
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	253,261	256,826	-

Notes: Reorganization resulted in Public Safety Director reclassified to Assistant City Manager in the City Manager's Office and the Administrative Assistant II reassigned to the Police Administration Department.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Public Safety Director	-	-	1.0	1.0	-
Administrative Assistant II	-	-	1.0	1.0	-
Departmental Totals	-	-	2.0	2.0	-

Code Compliance

Description of Our Services

The Code Compliance unit provides public information and enforcement for residents to comply with City zoning and nuisance code requirements. This unit also engages in specialized activities such as graffiti removal/abatement, education and other activities as needed.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of citizens rating code compliance services as good or excellent ¹	N/A	56%	N/A	60%
Percentage of voluntary compliance on violations	N/A	98%	98%	98%
From time assigned, percentage of graffiti complaint response within 24 business hours	N/A	75%	90%	95%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Public Safety - Code Enforcement

Cost Center: #100-41930

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	86,736	87,204	88,996	88,669
Professional and Technical	-	61,300	55,000	72,000	142,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	1,131	4,280	3,047	6,885
Supplies	-	13,929	25,350	17,962	-
Capital Outlay	-	44,965	-	-	22,462
Departmental Totals	-	208,060	171,834	182,005	260,016

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Sr. Code Compliance Officer	-	1.0	1.0	1.0	1.0
Departmental Totals	-	1.0	1.0	1.0	1.0

Police Department - Administration

Description of Our Services

Police Administration provides leadership and resources for the accomplishment of the department's mission of public safety for the citizens of Maricopa. Police records unit receives copies, distributes and files all offense reports generated by police officers.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of citizens rating Police Department services as good or excellent ¹	N/A	80%	N/A	85%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Police Administration

Cost Center: #100-42100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	4,284,226	5,814,095	855,417	915,638	683,025
Professional and Technical	988,200	453,044	11,745	8,495	8,495
Purch. Property Services	27,802	28,582	2,500	2,500	-
Other Purchased Services	93,109	117,446	24,862	64,840	21,910
Supplies	626,796	320,519	15,900	11,100	-
Capital Outlay	1,369,945	989	-	-	19,430
Departmental Totals	7,390,078	6,734,675	910,424	1,002,573	732,860

Notes: Reorganization resulted in one Administrative Assistant II position reassigned from Public Safety Administration to Police Administration.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Public Safety Director	0.5	0.5	-	-	-
Chief of Police	-	-	1.0	1.0	1.0
Assistant Chief of Police	1.0	1.0	-	-	-
Commander	1.0	1.0	-	-	-
Lieutenants	2.0	2.0	-	-	-
Sergeants	10.0	10.0	2.0	2.0	1.0
Detectives	-	5.0	3.0	3.0	-
Police Officers	41.0	41.0	1.0	1.0	2.0
Records Mgmt Manager	1.0	1.0	-	-	-
Crime Analyst	1.0	1.0	-	-	-
Property Evidence Manager	1.0	1.0	-	-	-
Alarm Coordinator	-	-	1.0	1.0	1.0
Crime Scene Technician	1.0	1.0	-	-	-
Administrative Assistant	3.0	3.0	2.0	2.0	2.0
Administrative Assistant II	-	-	-	-	1.0
Departmental Totals	62.5	67.5	10.0	10.0	8.0

Police Department - Uniformed Services

Description of Our Services

Uniformed Services is responsible for patrolling and traffic control of the City's roadways. Uniformed Services is comprised of traditional patrol officers, the motorcycle unit, the K-9 team and the Police Explorer Program.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Traffic accident rate at top city intersections per 1,000 population	N/A	10.05	2.44	2.32
DUI related accident rate per 1,000 population	N/A	.40	.28	.25

Uniform Crime Report Figures

Maricopa	FY 08-09	FY 09-10	% Change
Homicide	1*	0	-100%
Rape	10	5	-50%
Robbery	8	3	-63%
Agg. Assault	48	32	-33%
Burglary	235	164	-30%
Theft	686	717	5%
Vehicle Theft	86	42	-51%
Violent Crime	67	40	-40%
Property Crime	1007	923	-8%
Total Crime	1074	963	-10%

* As a result of fatal DUI automotive collision

FY2011 OPERATIONAL BUDGET

Police Uniformed Services

Cost Center: #100-42123

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	4,256,888	4,062,596	4,355,964
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	69,610	45,450	40,328
Supplies	-	-	73,258	64,055	54,900
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	4,399,756	4,172,101	4,451,192

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Lieutenants	-	-	2.0	2.0	2.0
Sergeants	-	-	8.0	8.0	7.0
Police Officers	-	-	39.0	37.0	37.0
Departmental Totals	-	-	49.0	47.0	46.0

Police Department - Professional Development

Description of Our Services

The Professional Development section is responsible for maintaining Commission on Accreditation for Law Enforcement Agencies (CALEA) standards; recruitment, selection and hiring of Police Department personnel.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Maintain AZ Post training standards	N/A	100%	100%	100%

FY2011 OPERATIONAL BUDGET

Police Professional Development

Cost Center: #100-42140

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	292,663	274,752	501,824
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	11,795	11,390	13,945
Supplies	-	-	39,450	37,925	41,238
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	343,908	324,067	557,007

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Lieutenants	-	-	1.0	1.0	1.0
Sergeants	-	-	-	-	2.0
Accreditation Manager	-	-	1.0	1.0	1.0
Police Officer	-	-	1.0	1.0	1.0
Departmental Totals	-	-	3.0	3.0	5.0

Police Department - Support Services

Description of Our Services

The Property and Evidence Unit is responsible for the receiving, storing and releasing of found, stolen, confiscated property and evidence impounded by Police Department personnel. The Maricopa Police Department currently has 6469 items in storage. It is our goal to return as many items as possible back to their rightful owners, dispose of illegal contraband and/or auction found items with no identifiable owner.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Inventory error rate	N/A	9.00%	0.00%	0.00%

FY2011 OPERATIONAL BUDGET

Police Support Services

Cost Center: #100-42150

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	269,094	242,272	252,973
Professional and Technical	-	-	587,790	591,040	503,250
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	5,585	2,995	3,070
Supplies	-	-	11,982	9,982	11,332
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	874,451	846,289	770,625

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Lieutenant	-	-	1.0	1.0	1.0
Evidence Manager	-	-	1.0	1.0	1.0
Crime Scene Technician	-	-	1.0	1.0	1.0
Departmental Totals	-	-	3.0	3.0	3.0

Fire Department - Administration

Description of Our Services

Fire Administration directs the activities and operations of the Fire Department to protect life and property and is responsible for the personnel, morale and general efficiency of the Fire Department. Administration keeps records, prepares and administers the department's budget, serves as the emergency services planner and coordinator and plans for the long-range fire safety needs of the city.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Number of businesses inspected as a % of total businesses ²	N/A	53%	71%	75%
% of citizens rating Fire Department services as good or excellent ¹	N/A	79%	N/A	80%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

²Measure previously reported as "number of buildings inspected as a % of total buildings"

FY2011 OPERATIONAL BUDGET

Fire Administration

Cost Center: #100-42200

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	280,752	213,564	275,796	293,261	281,076
Professional and Technical	11,500		750	-	-
Purch. Property Services	90,332	374	-	72	-
Other Purchased Services	15,608	6,950	8,520	7,800	5,869
Supplies	25,269	837	1,950	1,950	4,900
Capital Outlay	1,682,231	1,344	-	-	-
Departmental Totals	2,105,692	223,068	287,016	303,083	291,845

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Public Safety Director	0.5	0.5	-	-	-
Fire Chief	-	-	1.0	1.0	1.0
Assistant Fire Chief	1.0	1.0	-	-	-
Battalion Chief	4.0	-	-	-	-
Shift Captain	15.0	-	-	-	-
Fire Inspector	1.0	-	-	-	-
Engineer	12.0	-	-	-	-
Firefighter/EMT	27.0	-	-	-	-
Record Mgmt Coordinator	1.0	1.0	1.0	1.0	1.0
Master Mechanic	1.0	-	-	-	-
Mechanic	1.0	-	-	-	-
Training/EMS	1.0	1.0	1.0	1.0	1.0
Departmental Totals	64.5	3.5	3.0	3.0	3.0

Fire Department - Prevention

Description of Our Services

The Fire Prevention Division is responsible for enforcing all fire and life safety codes, ordinances, laws and regulations of the city and state; arson investigation and fire cause determination; and for planning and providing fire and life safety education to the community. The Fire Prevention Division is also responsible for assisting with community emergency preparedness and disaster planning.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Cause determination of working incidents	N/A	52%	70%	50%
Present fire safety instruction to educational institutions and child care facilities	N/A	100%	100%	100%
Inspect public educational institutions	N/A	100%	100%	100%
Inspect all hazardous occupancies, public institutions, places of assembly, child-care facilities with five or more persons, and residential occupancies with three or more dwelling units annually	N/A	100%	100%	100%
Hazardous occupancies have an updated electronic copy of their HMIS or HMMP on file with the Fire Department ¹	N/A	100%	100%	100%

Notes: ¹HMIS: Hazardous Materials Inventory Statement; HMMP: Hazardous Materials Management Plan

FY2011 OPERATIONAL BUDGET

Fire Prevention

Cost Center: #100-42210

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	250,351	260,039	196,228	217,841	207,558
Professional and Technical	-	-	1,500	1,500	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	6,636	10,570	7,490	5,950	4,180
Supplies	936	3,404	6,550	6,635	5,000
Capital Outlay	-	-	-	-	-
Departmental Totals	257,923	274,012	211,768	231,926	216,738

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Division Chief	-	1.0	1.0	1.0	1.0
Fire Marshal	-	1.0	1.0	1.0	1.0
Departmental Totals	-	2.0	2.0	2.0	2.0

Fire Department - Operations

Description of Our Services

Operations provides fire, emergency medical, hazardous material and technical rescue emergency responses within the community. This is accomplished through the rapid deployment of equipment and trained personnel.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
911 call process time	N/A	1 minute or less, 95% of the time	97.96%	1 minute or less, 98% of the time
Turnout time	N/A	1 minute or less, 70% of the time	85.46%	1 minute or less, 80% of the time
		1 minute, 19 seconds or less, 90% of the time	95.26%	1 minute, 10 seconds or less 90% of the time.
First unit travel time (initial responders)	N/A	4 minutes or less, 47.21% of the time	44.30%	4 minutes or less, 40% of the time
		6 minutes, 51 seconds or less, 90% of the time	89.55%	6 minutes, 40 seconds or less, 90% of the time
Effective response time ¹	N/A	8 minutes or less, 51.16% of the time	8 minutes or less, 71.60%	8 minutes or less, 20% of the time
		11 minutes, 37 seconds or less, 90% of the time	10 minutes 37 seconds or less, 90% of the time	11 minutes, 30 seconds or less, 90% of the time

Notes: ¹Effective response time is calculated as the time it takes to get the necessary number of responders on scene to stop fire progression.

FY2011 OPERATIONAL BUDGET

Operations

Cost Center: #100-42220

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	5,157,253	5,813,890	6,024,933	5,837,437	6,093,027
Professional and Technical	-	28,454	42,000	28,000	28,000
Purch. Property Services	742	-	-	41	-
Other Purchased Services	92,578	46,400	90,000	88,700	49,429
Supplies	48,640	34,864	37,400	37,400	36,750
Capital Outlay	-	-	-	-	-
Departmental Totals	5,299,213	5,923,608	6,194,333	5,991,578	6,207,206

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Battalion Chief	-	3.0	3.0	3.0	3.0
Shift Captain	-	14.0	14.0	14.0	13.0
Firefighter/EMT	-	41.0	41.0	41.0	39.0
Departmental Totals	-	58.0	58.0	58.0	55.0

Fire Department - Support Services

Description of Our Services

Fire Support Services has three main management responsibilities: Fire Department fleet and facilities maintenance, firefighting equipment acquisition and maintenance and Fire Department logistics.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of time that a reserve unit is available for front line vehicle replacement ¹	N/A	99%	95%	90%
% of power tool preventive maintenance completed on schedule ²	N/A	98%	80%	90%
% complete inspections and periodic maintenance completed on time ¹	N/A	100%	98%	100%

Notes: ¹Maricopa Fire has three engines with high heat and filtration issues. Because of this, frontline apparatus was out of service for 11 months of the year. With the frontline apparatus out of service, reserve apparatus has been used continually, causing a shortage of reserve trucks. To correct this problem, the City's legal department has been involved in negotiation of a settlement for dependable trucks.

²Mechanics' work load changed significantly this year with the problems of our frontline apparatus. Much repair time was dedicated to keeping reserve trucks running and because of this, small tools fell behind.

FY2011 OPERATIONAL BUDGET

Fire Support Services

Cost Center: #100-42230

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	212,101	245,200	166,070	170,883	274,521
Professional and Technical	31,712	144,408	225,716	206,631	290,140
Purch. Property Services	57,894	137,194	299,820	281,740	290,994
Other Purchased Services	58,725	53,234	51,250	50,200	62,764
Supplies	323,496	243,997	182,286	184,307	171,435
Capital Outlay	121,335	655,341	370,044	370,044	223,363
Departmental Totals	805,263	1,479,375	1,295,186	1,263,805	1,313,217

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Division Chief	-	-	-	-	1.0
Master Mechanic	-	1.0	1.0	1.0	1.0
Mechanic	-	1.0	1.0	1.0	1.0
EMS Coordinator	-	1.0	1.0	1.0	-
Departmental Totals	-	3.0	3.0	3.0	3.0

Development Services - Administration

Description of Our Services

Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of Maricopa through provision of quality infrastructure, orderly development and excellent customer service. The department seeks to facilitate an efficient and effective development process that supports the Maricopa General Plan and Regional Transportation Plan while promoting quality growth and economic development. Processes include regional and community planning, fleet management, public works maintenance, airport planning, engineering design and review transportation planning, subdivision mapping/parcel addressing, zoning and subdivision administration, building code administration, sign regulation and traffic impact analysis. Since city development involves partnerships with regional partners and outside agencies the department seeks to facilitate coordination of regional and local efforts to provide responsive customer service throughout the development process and to ensure consistency and buy-in with our stakeholders.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Percent of cases reviewed and approved within specified turn-around times	N/A	80%	95%	90%
Number of high profile and expedited projects submitted for review	N/A	5	4	5
Percentage citizens satisfied with service received at the "One-Stop Shop" ¹	N/A	77%	N/A	80%

Notes: ¹No data collected in 09/10; data collection will resume in fiscal year 10/11

FY2011 OPERATIONAL BUDGET

Development Services Administration

Cost Center: #100-41900

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	277,775	346,695	284,434
Professional and Technical	-	-	-	-	15,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	11,514	6,704	8,370
Supplies	-	-	190	353	200
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	289,479	353,752	308,004

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Development Services Director	-	-	1.0	1.0	1.0
Administrative Assistant	-	-	1.0	1.0	1.0
Development Expeditor	-	-	1.0	1.0	1.0
Engineering Technician	-	-	1.0	1.0	-
Departmental Totals	-	-	4.0	4.0	3.0

Development Services - Planning

Description of Our Services

The Planning Division provides support to the City Council, Planning & Zoning Commission, City Administration and local boards, committees and task forces. Complex tasks include preparing and implementing the General Plan, development regulations (zoning and subdivision ordinances), sub-area plans, strategic plans coordinating special planning, annexations and reviewing land use applications and development proposals for compliance with applicable regulations.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of citizens satisfied with City's efforts to plan for the future. ¹	N/A	60%	N/A	80%
Number of regional planning efforts in which department participated	N/A	6	6	5
% of planning cases reviewed within specified turnaround times	N/A	80%	90%	90%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Development Services - Planning

Cost Center: #100-41910

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	662,408	390,897	246,053	226,349	257,871
Professional and Technical	81,411	-	50,000	20,000	180,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	22,862	11,705	16,816	9,250	7,950
Supplies	15,712	1,748	-	-	200
Capital Outlay	-	-	-	-	-
Departmental Totals	782,393	404,350	312,869	255,599	446,021

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Planning Manager	1.0	1.0	1.0	1.0	1.0
Planner II	1.0	1.0	1.0	1.0	1.0
Planner I	-	-	-	-	1.0
Assistant Planner	1.0	1.0	1.0	1.0	-
Administrative Assistant II	1.0	1.0	-	-	-
Planner Assistant	1.0	1.0	-	-	-
Departmental Totals	5.0	5.0	3.0	3.0	3.0

Development Services – Building Safety

Description of Our Services

Building Safety is the central resource for building construction, code information, plan review, permit issuance and building construction inspection. The division consists of building inspectors, plan reviewers and counter services staff. Our internal mission is to protect the lives and safety of Maricopa residents through the implementation of building, plumbing, mechanical and electrical codes.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of plan reviews completed within specified timeframes	N/A	80%	100%	100%
% of inspections performed within 24 hours of request	N/A	100%	100%	100%
% of standard home permits issued within specified timeframes	N/A	100%	100%	100%

FY2011 OPERATIONAL BUDGET

Development Services - Building Safety

Cost Center: #100-41920

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	1,004,495	1,124,187	579,895	595,490	593,492
Professional and Technical	247,539	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	14,613	22,674	13,300	11,300	9,500
Supplies	12,933	10,576	2,000	-	800
Capital Outlay	72,800	-	-	-	-
Departmental Totals	1,352,380	1,157,438	595,195	606,790	603,792

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Development Services Dir.	1.0	1.0	-	-	-
Chief Building Official	1.0	1.0	1.0	1.0	1.0
Development Expeditor	1.0	1.0	-	-	-
Plan Review/Insp. Supervisor	1.0	1.0	1.0	1.0	1.0
Building Plans Examiner	1.0	1.0	1.0	1.0	1.0
Senior Building Inspector	1.0	1.0	1.0	1.0	1.0
Building Inspector	4.0	4.0	1.0	1.0	1.0
Permit Technician	3.0	3.0	1.0	1.0	1.0
Administrative Assistant I	1.0	1.0	1.0	1.0	1.0
Departmental Totals	14.0	14.0	7.0	7.0	7.0

Development Services – Fleet Management

Description of Our Services

Fleet Management is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specification; and providing recommendations on vehicle and equipment replacement schedules. Fleet Management also monitors fuel purchases, fuel consumption per department as well as for each vehicle. Fleet Management maintains all equipment and vehicle maintenance records in accordance with the state Department of Transportation regulations. Fleet also takes care of all vehicle licensing and registrations through the Department of Motor Vehicles.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Accidents attributed to equipment failure	N/A	0	0	0
% of vehicle/equipment purchases made within budgeted amounts	N/A	100%	100%	100%
Preventive maintenance completed within manufacturer's suggested timeframes	N/A	80%	95%	95%

FY2011 OPERATIONAL BUDGET

Development Services - Fleet Management

Cost Center: #100-41945

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	82,591	84,374	83,486
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	93,390	87,250	87,250
Other Purchased Services	-	-	1,600	1,000	1,000
Supplies	-	-	140,744	140,744	170,844
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	318,325	313,368	342,580

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Fleet Manager	-	-	1.0	1.0	1.0
Departmental Totals	-	-	1.0	1.0	1.0

Development Services - Engineering

Description of Our Services

The Engineering Division plans and directs a diverse program of public works design, new development coordination, construction and administration. Responsibilities include, but are not limited to, plan review of design and construction of improvements in public right-of-way, the acquisition or abandonment of rights-of-way and review/inspection of private development plans, reports and plats, including geotechnical reports and survey documents. Engineering acts as the City's liaison with all the utility providers as well as Pinal County and FEMA for flood plain administration. The Engineering Division manages Capital Improvement Projects and is responsible for ensuring all public improvements are built to City standards.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of engineering inspections completed within specified timeframes	N/A	90%	100%	100%
% of engineering plan reviews completed within specified turnaround times	N/A	90%	90%	90%
% of Capital Improvement Plan Projects completed within budget	N/A	95%	100%	100%

FY2011 OPERATIONAL BUDGET

Development Services Engineering

Cost Center: #100-43100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	371,125	302,428	242,333	182,185	247,945
Professional and Technical	511,168	268,733	636,000	60,000	2,210,000
Purch. Property Services	616	-	-	-	-
Other Purchased Services	10,935	3,959	4,500	2,765	2,960
Supplies	9,055	10,710	-	-	500
Capital Outlay	1,974,944	-	-	-	-
Departmental Totals	2,877,843	585,830	882,833	244,950	2,461,405

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
City Engineer	1.0	1.0	-	-	-
Sr. Engineer Plans Examiner	1.0	1.0	1.0	1.0	1.0
PW Inspector	1.0	1.0	1.0	1.0	1.0
Permit Technician	-	-	-	-	1.0
Administrative Assistant II	1.0	1.0	1.0	1.0	-
Departmental Totals	4.0	4.0	3.0	3.0	3.0

Development Services – Transportation

Description of Our Services

Transportation is responsible for long-range planning of the transportation network and developing a Capital Improvement Plan that facilitates the necessary improvements. Transportation also reviews all transportation and traffic engineering-related documents and plans for Development Services.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of transportation plan reviews completed within specified turn-around times	N/A	90%	90%	90%
% of intersections addressed once signal warrants are met within 24 month period	N/A	75%	85%	85%
% of citizens rating the transit system as "good" or "excellent" ¹	N/A	N/A	N/A	50%
Percent increase in transit ridership from previous grant year ¹	N/A	N/A	0%	10%

Notes: ¹New performance measure beginning in fiscal year 10/11

FY2011 OPERATIONAL BUDGET

Development Services Transportation

Cost Center: #100-43130

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	114,348	208,200	125,145	103,866	100,906
Professional and Technical	331,202	211,116	2,349,948	510,370	2,165,000
Purch. Property Services	6,696	8,225	-	10,150	-
Other Purchased Services	4,708	4,217	4,907	3,500	5,760
Supplies	2,817	7,994	5,500	5,421	5,100
Capital Outlay	-	430,363	961,715	185,006	350,000
Departmental Totals	459,771	870,115	3,447,215	818,313	2,626,766

Notes: Transit Coordinator position transferred to Local Transportation Assistance Fund.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Transportation Manager	1.0	1.0	1.0	1.0	1.0
Fleet Manager	1.0	-	-	-	-
Transit Coordinator	1.0	1.0	1.0	1.0	-
Departmental Totals	3.0	2.0	2.0	2.0	1.0

Community Services Administration

Description of Our Services

Community Services Administration provides leadership and service coordination to operational divisions and information to the public on various community service activities and facilities provided by the City.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% citizens rating overall satisfaction with Maricopa leisure opportunities and services as good or better ¹	N/A	51%	N/A	55%
% citizens rating leisure facility cleanliness and safety as satisfactory or better ¹	N/A	78%	N/A	81%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Community Services Administration

Cost Center: #100-45300

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	175,977	128,869	169,622
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	5,500	2,458	5,396
Supplies	-	-	1000	500	1,000
Capital Outlay	-	-	-	-	-
Departmental Totals	-	-	182,477	131,827	176,018

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Community Services Director	-	-	1.0	1.0	1.0
Administrative Assistant II	-	-	1.0	1.0	1.0
Departmental Totals	-	-	2.0	2.0	2.0

Community Services – Recreation

Description of Our Services

Recreation provides a year-round program that includes coordinating adult sports leagues and tournaments, youth sports, special events, instructional classes, programs for youth, teens and senior citizens.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of change in in-house Recreation Program Participation	N/A	60%	10.4%	26.4%
% of contracted recreation program participation	N/A	55%	-2.8%	4.8%
% of citizens rating Recreation Services as good or excellent ¹	N/A	51%	N/A	55%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Community Services Recreation

Cost Center: #100-45100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	511,307	512,858	224,867	231,170	231,398
Professional and Technical	192,541	101,304	80,000	80,000	60,000
Purch. Property Services	139,235	123,022	8,000	2,626	2,500
Other Purchased Services	76,128	42,600	4,000	3,550	5,142
Supplies	339,257	392,652	542,488	513,775	536,278
Capital Outlay	134,041	1,829,967	280,000	260,000	-
Departmental Totals	1,392,509	3,002,403	1,139,355	1,091,121	835,318

Notes: Recreation Coordinator I position transferred to Park Maintenance from Recreation. Youth Coordinator position added in 4th quarter of FY 2010.

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Community Services Director	1.0	1.0	-	-	-
Recreation Coordinator II	1.0	1.0	1.0	1.0	1.0
Recreation Coordinator I	1.0	1.0	1.0	1.0	1.0
Recreation Programmer	1.0	1.0	1.0	1.0	-
Maintenance Workers	2.0	2.0	-	-	-
Administrative Assistant II	1.0	1.0	-	-	-
Youth Coordinator	-	-	-	1.0	1.0
Departmental Totals	7.0	7.0	3.0	4.0	3.0

Community Services – Parks Maintenance

Description of Our Services

Parks Maintenance maintains all developed park land.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of citizens rating Parks Maintenance Services as good or excellent ¹	N/A	78%	N/A	81%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Community Services Park Maintenance

Cost Center: #100-45200

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	107,984	75,575	146,184
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	229,300	220,100	522,310
Other Purchased Services	-	-	3,180	3,012	6,205
Supplies	-	-	70	-	-
Capital Outlay	-	-	42,000	42,000	307,250
Departmental Totals	-	-	382,534	340,687	981,949

Notes: Recreation Coordinator I position transferred to Park Maintenance from Recreations

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Maintenance Workers	-	-	2.0	2.0	2.0
Recreation Coordinator I	-	-	-	-	1.0
Departmental Totals	-	-	2.0	2.0	3.0

Community Services – Library

Description of Our Services

The Library is responsible for the selection and circulation of materials in a variety of mediums. The Library serves as a learning, educational and cultural center for the community and promotes the development of appreciation for reading and learning.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of collection less than five years old	N/A	30%	45%	60%
% increase (decrease) in literacy program student hours	N/A	-54%	66%	20%
% increase (decrease) in children's program attendance	N/A	114%	163%	50%
% of citizens rating library services as good or excellent ¹	N/A	39%	N/A	78%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

FY2011 OPERATIONAL BUDGET

Community Services Library

Cost Center: #100-45500

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	161,695	235,837	369,194	296,120	371,148
Professional and Technical	66,520	29,999	8,000	7,600	5,500
Purch. Property Services	13,488	17,656	-	-	-
Other Purchased Services	10,480	8,040	18,660	17,575	13,900
Supplies	54,440	15,533	44,000	43,300	13,250
Capital Outlay	-	-	-	-	-
Departmental Totals	306,623	307,065	439,854	364,595	403,798

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Library Manager	1.0	1.0	1.0	1.0	1.0
Library Coordinator I	1.0	1.0	1.0	1.0	1.0
Library Assistant	2.0	2.0	5.0	5.0	5.0
Departmental Totals	4.0	4.0	7.0	7.0	7.0

Community Services - Facilities Management

Description of Our Services

Facilities Management is responsible for providing quality support for maintenance of City facilities and making the work environments safe while maintaining fiscal responsibility.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
% of non-emergency service calls responded to within 3 days	N/A	100%	100%	100%
% of emergency service calls responded to within 24 hours	N/A	100%	100%	100%

FY2011 OPERATIONAL BUDGET

Community Services - Facilities Management

Cost Center: #100-41940

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	82,100	110,865	117,298	118,651	153,776
Professional and Technical	8,506	6,745	-	-	-
Purch. Property Services	378,122	137,653	366,126	332,735	382,953
Other Purchased Services	253,472	18,205	36,589	47,694	38,089
Supplies	72,589	6,924	2,825	3,419	2,825
Capital Outlay	456,439	3,181,767	18,600	24,672	-
Departmental Totals	1,251,228	3,462,158	541,438	527,171	577,643

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Facility Manager	1.0	1.0	1.0	1.0	1.0
Maintenance Worker	-	1.0	1.0	1.0	1.5
Departmental Totals	1.0	2.0	2.0	2.0	2.5

Economic Development

Description of Our Services

Maricopa’s economic development strategy is centered on building a sustainable city – one that features an economy characterized by diversity, competitiveness and success in the global economy. All efforts are designed to assist in job creation, retention, tax base enhancement and overall quality of life improvement for the community. Services include City and economic development marketing, business advocacy and technical assistance, incentive and toolkit development, business attraction and prospect generation, small business development and relationship-building. The Economic Development Office also coordinates with regional economic development partners and offers staff support to groups such as the City of Maricopa Industrial Development Authority and the Redevelopment District Citizen Advisory Committee and provides a City staff liaison to the Maricopa Chamber of Commerce.

The most comprehensive information on Economic Development activities is available in the annual report, produced by the end of August each year for the preceding fiscal year, which can be found online at: www.maricopa-az.gov or by emailing economicdevelopment@maricopa-az.gov.

Effectiveness Measures

Measures	2007-08 Actual	2008-09 Actual	2009-10 Actual	2011 Projected
Estimated number of jobs attracted, created or retained ²	N/A	300	27	40
Average wage of job attracted, created or retained	N/A	\$10.86	\$12.19	\$15.00
New square footage occupied	N/A	190,000	13,400	60,000
% of citizens satisfied with City's efforts to encourage economic growth ¹	N/A	52%	N/A	56%

Notes: ¹Data based on citizen survey; no survey conducted in FY 09/10

²These calculations are not City-wide business activities; only projects directly influenced by City Economic Development efforts

FY2011 OPERATIONAL BUDGET

Economic Development

Cost Center: #100-46500

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	90,239	90,574	93,267	320,928
Professional and Technical	452,300	485,443	137,020	158,401	89,900
Purch. Property Services	-	-	1,500	500	1,000
Other Purchased Services	111,233	112,862	388,898	346,586	383,867
Supplies	5,995	6,142	8,680	6,800	22,850
Capital Outlay	21,650	70,000	400,000	125,800	400,000
Departmental Totals	591,178	764,686	1,026,672	731,354	1,218,545

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Economic Development Manager	-	1.0	1.0	-	-
Economic Development Director	-	-	-	1.0	1.0
Public Information Officer	-	-	-	-	1.0
Media Production Specialist	-	-	-	-	1.0
Departmental Totals	-	1.0	1.0	1.0	3.0

FY2011 OPERATIONAL BUDGET

Non-Departmental

Cost Center: #100-49500

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	1,053,573	2,949,873	-	5,126,758
Purch. Property Services	-	-	49,000	23,096	50,000
Other Purchased Services	-	284,610	523,000	436,898	503,000
Supplies	-	44,197	134,000	51,369	108,888
Capital Outlay	-	-	1,230,000	-	3,500,000
Departmental Totals	-	1,382,380	4,885,873	511,363	9,288,646

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-



General
Government

Special Revenue Fund Budgets

Special Revenue Funds (define). The following section breaks down the 2010/2011 Special Revenue budgets and includes performance measures with results and authorized positions where applicable.



FY2011 OPERATIONAL BUDGET

Highway User Revenue (HURF)

Cost Center: #200-43120

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	398,559	482,864	602,726	525,662	533,383
Professional and Technical	66,626	7,947	7,500	6,464	7,500
Purch. Property Services	316,137	125,963	433,601	311,151	457,701
Other Purchased Services	4,879	5,284	8,730	5,930	11,890
Supplies	63,996	141,779	194,151	199,319	172,762
Capital Outlay	580,483	333,519	215,000	65,000	440,000
Departmental Totals	1,430,680	1,097,355	1,461,708	1,113,526	1,623,236

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Streets Superintendent	1.0	1.0	1.0	1.0	1.0
Mechanic	1.0	-	-	-	-
Signal Technician	1.0	-	-	-	-
Mechanic's Aide	1.0	-	-	-	-
Maintenance Foreman	-	1.0	1.0	1.0	1.0
Equipment Operator	4.0	3.0	4.0	4.0	4.0
Maintenance Worker	3.0	3.0	2.0	2.0	2.0
Departmental Totals	11.0	8.0	8.0	8.0	8.0

FY2011 OPERATIONAL BUDGET

Road Maintenance

Cost Center: #205-43100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	25,401	556,393	1,200,000	164,376	1,200,000
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	334,407	-	-	-	-
Departmental Totals	359,808	556,393	1,200,000	164,376	1,200,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

Local Transportation Assistance (LTAF)

Cost Center: #210-43100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	9,347	10,856	20,000	22,476	85,704
Professional and Technical	46,134	55,120	191,290	65,425	212,000
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	650	707	1,005	-
Supplies	13	52	3	4	-
Capital Outlay	-	-	-	-	-
Departmental Totals	55,494	66,678	212,000	88,910	297,704

Notes: Transit coordinator position personal costs transferred from general fund to LTAF

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Transit Coordinator	-	-	-	-	1.0
Bus Driver	-	-	-	-	2.0
Departmental Totals	-	-	-	-	3.0

FY2011 OPERATIONAL BUDGET

Grants

Cost Center: #220

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	127,758	167,957	1,045,288	235,167	2,000,324
Professional and Technical	312,250	493,564	5,889,399	394,188	32,700,649
Purch. Property Services	-	82	10,000	6,361	-
Other Purchased Services	4,540	5,055	601,935	7,595	50,595
Supplies	47,014	182,993	3,308,594	65,079	8,873,336
Capital Outlay	4,634	126,582	11,486,798	212,427	8,287,152
Departmental Totals	496,196	976,232	22,342,014	920,817	51,912,056

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

County Road Tax

Cost Center: #300-43100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	41,074	12,600	-	-
Purch. Property Services	-	946,153	1,599,500	647,101	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	332,504	580,636	137,900	110,595	1,600,000
Departmental Totals	332,504	1,567,863	1,750,000	757,696	1,600,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

Capital Projects Fund Budgets

Capital Projects Funds (define). The following section breaks down the 2010/2011 Capital Projects budgets and includes performance measures with results where applicable.



FY2011 OPERATIONAL BUDGET

Voluntary Regional Transportation Fund

Cost Center: #310-43100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	33,925	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	1,483,466	-	-	-
Departmental Totals	33,925	1,483,466	-	-	-

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

Parks Development Impact Fee Fund

Cost Center: #320-45100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	703,415	442,665	1,005,000	-	150,000
Departmental Totals	703,415	442,665	1,005,000	-	150,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

Public Safety Development Impact Fee Fund

Cost Center: #322-42100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	455,000	-	78,300	17,106	351,600
Departmental Totals	455,000	-	78,300	17,106	351,600

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

Library Development Impact Fee Fund

Cost Center: #321-45500

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	2,943,318	-	-	50,000
Departmental Totals	-	2,943,318	-	-	50,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

General Government Development Impact Fee Fund

Cost Center: #323-41940

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	-	5,000	5,000	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	7,321,000	50,000	3,000,000
Departmental Totals	-	-	7,326,000	55,000	3,000,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

Transportation Development Impact Fee Fund

Cost Center: #324-43100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	27,626	257,565	7,560	-
Purch. Property Services	-	-	125,000	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	1,769,437	1,420,829	12,572,435	360,383	14,060,000
Departmental Totals	1,769,437	1,448,456	12,955,000	367,943	14,060,000

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

FY2011 OPERATIONAL BUDGET

Parks Bond Fund

Cost Center: #330-45100

Summary by Category

Expenditure Category	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
Personal Services	-	-	-	-	-
Professional and Technical	-	-	-	-	-
Purch. Property Services	-	-	-	-	-
Other Purchased Services	-	-	-	-	-
Supplies	-	-	-	-	-
Capital Outlay	-	-	-	6,748,489	9,519,336
Departmental Totals	-	-	-	6,748,489	9,519,336

Authorized Positions

Position Classifications	FY 08 Actual	FY 09 Actual	FY10 (3/10) Amended	FY10 Estimated Actual	FY11 Proposed
	-	-	-	-	-
Departmental Totals	-	-	-	-	-

Capital Improvement Plan

What is a Capital Improvement Plan?

The Capital Improvement Plan is a public document that communicates timing and costs associated with constructing, staffing, maintaining and operating publicly-financed facilities and improvements with a total cost over \$25,000. Capital expenditures that are less than \$25,000 are considered Operating Capital and are expended from the City's operating funds.



- It not only includes the short-term, defined herein as being the next five fiscal years, but also encompasses projects anticipated into the indefinite future.
- All costs for the five-year plan are stated in current year dollars, with no adjustments for inflationary factors; as a result, actual construction costs may be higher due to inflation.
- The Plan is reviewed and updated annually, with a target date set in December of each year or in conjunction with operations budget.
- The Plan also serves as a foundation to the City's annual review of Development Fees and Operating Budgets to ensure that certain capital and operating costs are sufficiently recovered and budgeted.

What is a Capital Improvement Program?

- The Capital Improvements Program includes the first five years of the Capital Improvement Plan.
- Projects included within the five-year program must have sound cost estimates, an identified site, and verified financing sources, as well as confirmation that they can be staffed and maintained within budgetary constraints. Adherence to these requirements will ensure responsible planning and management of resources.
- The identification of a project within the five-year program, however, does not guarantee construction. The initiation of any project requires other evaluations and approvals which must be completed for a project to advance to design and ultimately construction.

The Process

The Capital Improvement Plan (CIP) and Program are reviewed and approved by the City Council in December of each year or soon thereafter. The final approval of the CIP is provided through the City Council which, once projects are initiated, will result in the commitment of financial resources and the construction of publicly owned, operated and maintained facilities.

It is beneficial to have the capital planning process completed prior to the annual budgeting process to ensure that sufficient capital and operating funding are included in the subsequent Annual Operational Budget. The process, however, remains flexible regarding timing and inclusion of the information in the CIP, to take advantage of opportunities or respond to issues as they arise.

The following identifies major areas of responsibility in completing the Capital Improvement Program:

Office of the Budget

The calendar, coordination, development and preparation of the Capital Improvement Program are completed through the Office of the Budget. The Office of the Budget coordinates and reviews estimates of available financial resources and assumptions regarding their availability for each of the five years within the program.

The Office of the Budget also serves as the focus for all information, scheduling and funding resources for departments in updating, preparing and submitting projects. The Finance Department is also responsible for the completion of the final draft of the Capital Improvement Program.

Departments

Reality is the determining factor that all projects must meet in order to be submitted for inclusion in the program. Submittals have to be credible, meet demonstrated needs and be sustainable for the capital improvements planning process to be successful.

Departments are responsible for preparing and submitting capital projects, which may include consultation with advisory committees, where appropriate. Departmental requests are to be realistic and cognizant of available sources of funding to construct improvements, as well as the ability to afford to maintain and operate them when completed.

All projects within the first two years of the program need to meet the additional standard of having clearly available and approved sources of funding and allowances for maintenance and operating costs.

Mayor and Council

The preliminary Capital Improvement Program will be presented to the City Council in January 2009 and proposed adoption in March 2009. Prior to the initiation of any individual project, additional approval must be provided by the City Council. Capital project authorizations are taken up subsequently by the City Council on a project-by-project basis.

Economic Assumptions and Financial Resources

Economic Assumptions

This Plan is based upon the following general assumptions:

- All costs are stated in current year dollars with no adjustments for inflation.
- The rate of growth in the community will continue on an average of 180 additional, single family units per year and non-residential growth is projected at a proportional increase based upon commercial growth in the area.

Financial Resources

The most significant source of capital project funding are Development Impact Fees (DIF), which are charged to new growth in the community at the time building permits are issued. By state statute, DIF may only pay for the costs of projects associated with growth, so only growth related projects are DIF eligible. The following resource categories explain the available resources to fund and construct improvements:

Parks & Recreation DIF

At the adopted rate of \$313 per residential unit, approximately \$56,340 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding parks and associated recreation infrastructure to serve new growth in the community.

Library DIF

At the adopted rate of \$436 per residential unit, approximately \$78,480 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding library facilities and associated library infrastructure to serve new growth in the community.

Public Safety DIF

At the adopted rate of \$145 per residential unit and a per square foot charge for non-residential structures, approximately \$26,100 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding Public Safety services, facilities and infrastructure to serve new growth in the community.

General Government DIF

At the adopted rate of \$696 per residential unit and a per square foot charge for non-residential structures, approximately \$125,280 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding General Government services, facilities and infrastructure to serve new growth in the community. This includes administration, courts and similar improvement areas.

Transportation DIF

At the adopted rate of \$3,742 per residential unit and a per square foot charge for non-residential structures, approximately \$673,560 will be generated in 2009-10. This projection is based on 15 permits issued per month using current development fee. These funds are limited to expanding the transportation infrastructure within the City limits.

Grants

Grants are available for various types of projects through different sources and governmental agencies. If capital grants are listed as the funding source, the project will not proceed until the grant is awarded. A grant funded project may also require City matching funds, which should also be clearly stated in the project description. The City may use the appropriate DIF as the matching portion for most grants.

Long Term Debt

Bonds, Certificates of Participation, Loans and Capital Leases are various forms of Long-Term financing tools available to the City. One or more of these financing tools may be utilized to complete a project earlier than would be possible if the City waited until it had the funds on hand to fully pay for the project. However, each of these financing tools requires a revenue stream with which to repay the debt.

- On November 4, 2008, voters of the City of Maricopa authorized bonding authority to sell bonds for the construction of projects for Park, Recreation and Library as defined in the CIP in the amount of \$65.5 million.
- In March 2010, the first \$20 million of these bonds were issued.

Developer (Private) Contributions

Developers contribute toward costs of capital projects when the construction is of direct benefit to their development and a requirement of the stipulations placed on the development's final plat. In some cases, funds are contributed toward a project from private sources as well. These sources are described as developer (if required) and private (if voluntary).

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Development Impact Fees Revenue Projections

	Parks	Library	Public Safety	Gen. Govt	Transportation
Current DIF	313	450	145	696	3,742
FY2011	134,590	193,500	62,350	299,280	1,609,060
FY2012	287,960	414,000	133,400	640,320	3,442,640
FY2013	420,985	605,250	195,025	936,120	5,032,990
FY2014	482,020	693,000	223,300	1,071,840	5,762,680
FY2015	469,500	450,000	217,500	1,044,000	5,613,000
FY2016	313,000	450,000	145,000	696,000	3,742,000
FY2017	313,000	450,000	145,000	696,000	3,742,000
FY2018	313,000	450,000	145,000	696,000	3,742,000
FY2019	313,000	450,000	145,000	696,000	3,742,000
FY2020	313,000	450,000	145,000	696,000	3,742,000
FY2021	313,000	450,000	145,000	696,000	3,742,000
FY2022	313,000	450,000	145,000	696,000	3,742,000
FY2023	313,000	450,000	145,000	696,000	3,742,000
FY2024	313,000	450,000	145,000	696,000	3,742,000
FY2025	313,000	450,000	145,000	696,000	3,742,000
FY2026	313,000	450,000	145,000	696,000	3,742,000
FY2027	313,000	450,000	145,000	696,000	3,742,000
FY2028	313,000	450,000	145,000	696,000	3,742,000
FY 2029	313,000	450,000	145,000	696,000	3,742,000
Total Projected DIF	6,490,055	9,105,750	3,006,575	14,431,560	77,590,370

Based on 430 SFR/year for FY11, trending to 1000 SFR/year by FY15

FY2011-2030 CAPITAL IMPROVEMENT PLAN

CIP Revenue Projections

	Pop.	County 1/2 Cent Gas Tax	HURF
Projected FY 2010	34,328	1,530,000	
Projected FY 2011	37,078	1,560,600	1,250,000
Projected FY 2012	39,851	1,591,812	1,500,000
Projected FY 2013	42,644	1,623,648	1,530,000
Projected FY 2014	45,453	1,656,121	1,560,600
Projected FY 2015	48,275	1,689,244	1,591,812
Projected FY 2016	51,108	1,723,029	1,500,000
Projected FY 2017	53,948	1,757,489	1,500,000
Projected FY 2018	56,790	1,792,639	1,500,000
Projected FY 2019	59,634	1,828,492	1,500,000
Projected FY 2020	62,478	1,865,061	1,500,000
Projected FY 2021	65,317	1,902,363	1,500,000
Projected FY 2022	68,152	1,940,410	1,500,000
Projected FY 2023	70,985	1,979,218	1,500,000
Projected FY 2024	73,812	2,018,803	1,500,000
Projected FY 2025	76,627	2,059,179	1,500,000
Projected FY 2026	79,432	2,100,362	1,500,000
Projected FY 2027	82,227	2,142,369	1,500,000
Projected FY 2028	85,007	2,185,217	1,500,000
Projected FY 2029	87,772	2,185,217	1,500,000
Projected FY 2030	90,521	2,228,921	1,500,000
		Note 1	Note 2
Total Revenues (FY11-FY30)		\$39,360,193	

Note 1 -- County 1/2 Cent Tax is a trend calculation based on estimated consumption volume

Note 2 -- Population is based on Department of Economic Security estimates.

FY2011-2030 CAPITAL IMPROVEMENT PLAN

General Fund Capital Reserve Projections

	Capital Reserve Additions	Capital Reserve Uses	Capital Reserve Balance
June 30, 2009 Actual			35,221,076
FY 2010, Projection	-	600,000	34,621,076
FY 2011	-	5,122,000	29,499,076
FY 2012	300,000	19,100,000	10,699,076
FY 2013	303,000	8,880,000	2,122,076
FY 2014	306,030	1,350,000	1,078,106
FY 2015	309,090	400,000	987,196
FY 2016	312,181	-	1,299,378
FY 2017	315,303	-	1,614,681
FY 2018	318,456	-	1,933,137
FY 2019	321,641	-	2,254,777
FY 2020	324,857	-	2,579,634
FY 2021	328,106	-	2,907,740
FY 2022	331,387	-	3,239,126
FY 2023	334,701	-	3,573,827
FY 2024	338,048	-	3,911,874
FY 2025	341,428	-	4,253,302
FY 2026	344,842	-	4,598,145
FY 2027	348,291	-	4,946,435
FY 2028	351,774	-	5,298,209
	Note 1	Note 2	
Total Revenues (FY09-FY28)	5,529,133	35,452,000	5,298,209

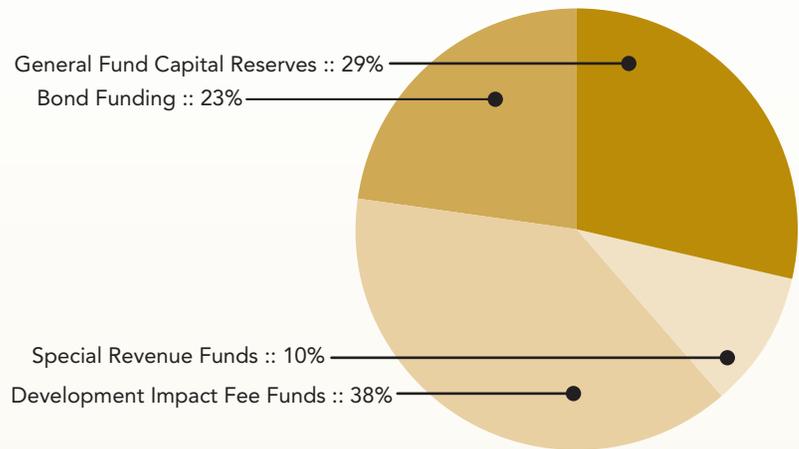
Note 1 -- Capital Reserve increases based on FY10 trends with corrective adjustment for current economic situations and increase on a 1% annual increase.

Note 2 -- Capital Reserve uses include CIP expenditures for the General Fund capital projects.

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Capital Expenditures By Fund Type

Fund Type	FY 2011	FY 2012	FY 2013	FY 2014	FY 2014
General Fund Capital Reserves	5,122,000	19,100,000	8,880,000	1,350,000	400,000
Special Revenue Funds	2,875,000	2,090,000	4,240,000	1,450,000	1,785,000
Development Impact Fee Funds	9,361,600	10,472,600	8,322,600	11,753,000	6,874,000
Bond Funds	8,619,336	19,093,646	-	-	-
Totals	25,977,936	50,756,246	21,442,600	14,553,000	9,059,000



FY2011-2030 CAPITAL IMPROVEMENT PLAN

Capital Reserve Funding

	FY2010	FY2011	FY2012	FY2013	FY2014
Beginning Cash Available	34,798,750	29,676,750	10,876,750	2,296,750	1,246,750
Revenue Contribution	-	300,000	300,000	300,000	
PARKS DEVELOPMENT FUND					
Santa Rosa Wash Trail Study / System	65,000	1,200,000	450,000	950,000	-
Pacana Park Improvements	307,000	-	30,000	-	-
	372,000	1,200,000	480,000	950,000	-
PUBLIC SAFETY DEVELOPMENT FUND					
Radio Infrastructure	-	1,500,000	-	-	-
	-	1,500,000	-	-	-
GENERAL GOVT. DEVELOPMENT FUND					
City Complex	1,400,000	7,000,000	7,000,000	-	-
Santa Cruz Wash Flood Control	1,500,000	7,500,000	-	-	-
Economic Development Projects	400,000	400,000	400,000	400,000	400,000
	3,300,000	14,900,000	7,400,000	400,000	400,000
TRANSPORTATION DEVELOPMENT FUND					
AmTrak Relocation	500,000	1,500,000			
Signal @ Adams Way & Porter Road	350,000	-	-	-	-
Quiet Zone Study	100,000	-	-	-	-
Park & Ride Lot	-	-	1,000,000	-	
CLOMR/LOMR Improvements	500,000	-	-	-	-
	1,450,000	1,500,000	1,000,000	-	-
Total Capital Reserve Funding	5,122,000	19,100,000	8,880,000	1,350,000	400,000

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Capital Improvements By Fund

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
HURF FUND					
2.5 Yard Loader	-	-	-	200,000	-
Air Vacuum Sweeper	200,000	-	-	-	-
Backhoe	-	180,000	-	-	-
Forklift	25,000	-	-	-	-
Light Tower (2)	-	-	20,000	-	-
Skip Loader	-	-	80,000	-	-
Small Dump 1-Ton	-	-	-	50,000	-
Street Sweepers	-	225,000	-	-	-
Tandem-axle Dump Truck	-	-	-	-	110,000
Crack Seal Machine	-	-	-	-	75,000
Road Broom	-	30,000	-	-	-
PW Vehicles	-	55,000	50,000	-	-
	225,000	490,000	150,000	250,000	185,000
COUNTY ROAD TAX					
Street Maintenance	1,200,000	1,200,000	1,600,000	1,200,000	1,600,000
Signal @ Adams Way/ Porter Road Design	50,000	-	-	-	-
Signal @ White/Parker and Honeycutt	-	400,000	-	-	-
Signal @ Honeycutt / Glennwilde Drive	400,000	-	-	-	-
PW Maintenance Bldg	-	-	2,490,000	-	-
	1,650,000	1,600,000	4,090,000	1,200,000	1,600,000
GRANTS FUND					
UPRR Grade Separation Study/Design	1,000,000	-	-	-	-
	1,000,000	-	-	-	-

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
LIBRARY DEVELOPMENT FUND					
Collection Development	50,000	-	-	-	-
	50,000	-	-	-	-
PARKS DEVELOPMENT FUND					
Skate Park	150,000	-	-	-	-
	150,000	-	-	-	-
PARKS BOND FUND					
Recreation/Aquatic Center	8,619,336	5,719,336	-	-	-
Sports Complex	-	13,374,310	-	-	-
	8,619,336	19,093,646	-	-	-
PUBLIC SAFETY DEVELOPMENT FUND					
Police Vehicles	102,000	153,000	153,000	153,000	204,000
Police Automated Field Reporting	55,000	-	-	-	-
Police Laptop Computer Replacement	69,600	69,600	69,600	-	-
Police Ratio End User Equipment	-	300,000	-	-	-
Radio Infrastructure	-	700,000	-	-	-
Fire Dept Car/ Light Truck Replacement	-	-	50,000	-	120,000
Cardiac Monitoring Equipment	125,000	-	-	-	-
Fire Radio End User Equipment	250,000	-	-	-	-
Fire Brush Truck	-	-	-	-	-
	601,600	1,222,600	272,600	153,000	324,000
TRANSPORTATION DEVELOPMENT FUND					
MCG Highway Interim Improvements	3,300,000	1,000,000	1,000,000	3,500,000	1,300,000
Honeycutt Road from SR347 to MCG Highway	1,500,000	-	500,000	2,000,000	-
Honeycutt Road - Santa Cruz Bridge	-	-	-	750,000	3,000,000
Honeycutt Road - White/Parker to Santa Cruz	-	-	-	250,000	2,000,000

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Capital Improvements By Fund (continued)

FUND	FY2010	FY2011	FY2012	FY2013	FY2014
Hartman Road - MCG to Bowlin Road	-	-	500,000	2,000,000	-
White/Parker - 7 Ranches Frontage West 1/2	1,500,000	1,250,000	-	-	-
White/Parker- Farrell Road to Honeycutt East 1/2	500,000	2,500,000	-	-	-
Bowlin Road from White/Parker to Fuqua	-	4,000,000	-	-	-
Smith Enke/Porter Road	1,000,000	-	-	-	-
Signal @ Porter Road/ Smith Enke	250,000	-	-	-	-
Signal @ Hartman/ Honeycutt Road	-	-	50,000	350,000	-
Public Works Fleet Maintenance Shop/ Fuel Facilities	-	-	1,250,000	250,000	250,000
Public Works Maintenance Building	510,000	-	-	-	-
Murphy Road @ Tortosa	-	250,000	2,000,000	-	-
Hartman Road @ Tortosa	-	250,000	2,500,000	-	-
Bowlin Road @Tortosa	-	-	250,000	2,500,000	-
	8,560,000	9,250,000	8,050,000	11,600,000	6,550,000

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Capital Expenditures For Out Years

FUND	FY 2016-2030
HURF FUND	
Street Sweeper	250,000
COUNTY ROAD TAX	
Street Maintenance	22,400,000
PARKS DEVELOPMENT FUND	
Santa Cruz Wash Trail System	13,300,000
Eagle Shadow Park	12,296,118
LIBRARY DEVELOPMENT FUND	
New Main Library	14,727,816
PUBLIC SAFETY DEVELOPMENT FUND	
Police Vehicles	255,000
Fire Station #572 (Hartman & Bowlin)	4,608,000
Fire Station #573	5,566,000
Regional Training Facility	15,910,000
Fire Electronic Reporting Software	106,000
Ladder Truck	1,000,000
Haz Mat/Special OPS Response Team	1,400,000
Fire Apparatus Replacement	1,285,000
Fire Car & Light Truck Replacement	290,000
Fire Station #575	5,000,000
Fire Station #576	5,566,000
Fire Records Management System	80,000
Fire Self Contained Breathing Apparatus	205,000
GENERAL GOVERNMENT DEVELOPMENT FUND	
Economic Development Projects	6,000,000

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Capital Expenditures For Out Years (continued)

TRANSPORTATION DEVELOPMENT FUND	
MCG Highway Structures:	
Loma Grade Separation	20,000,000
White/Parker Grade Separation	40,000,000
Bridge Improvements:	
Porter/Santa Rosa	3,000,000
White/Parker/Santa Rosa	3,000,000
Farrell Road/Santa Rosa	3,000,000
Steen Road/Santa Rosa	3,000,000
Farrell Road/Santa Cruz	3,000,000
Bowlin Road/Santa Cruz	3,000,000
PW Fleet Maintenance Shop/Fuel Facility	250,000
MCG Highway Interim Improvements	10,000,000
Total Out Year Projects	198,244,934

These capital project estimates represent costs for future fiscal years (beyond FY 2015).

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
HURF FUND							
Beginning Cash Available	1,710,968	1,551,595	1,361,595	1,541,595	1,652,195	1,652,195	1,710,968
Revenues:							
Motor Vehicle Fuel Tax	1,250,000	1,500,000	1,530,000	1,560,600	1,591,812	15,000,000	22,432,412
Total Sources of Cash	2,960,968	3,051,595	2,891,595	3,102,195	3,244,007	16,652,195	24,143,380
Expenditures:							
Operations	1,184,373	1,200,000	1,200,000	1,200,000	1,200,000	18,000,000	23,984,373
Capital							
2.5 Yard Loader				200,000			200,000
Air Vacuum Sweeper	200,000						200,000
Backhoe		180,000					180,000
Forklift	25,000						25,000
Light Tower (2)			20,000				20,000
Skip Loader			80,000				80,000
Small Dump 1-Ton				50,000			50,000
Street Sweepers		225,000				250,000	475,000
Tandem-axle Dump Truck					110,000		110,000
Crack Seal Machine					75,000		75,000
Road Broom		30,000					30,000
PW Vehicles	-	55,000	50,000				105,000
Total Uses of Cash	1,409,373	1,690,000	1,350,000	1,450,000	1,385,000	18,250,000	25,534,373
Ending Cash Available - HURF Fund	1,551,595	1,361,595	1,541,595	1,652,195	1,859,007	(1,597,805)	(1,390,993)

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
COUNTY ROAD TAX							
Beginning Cash Available	3,021,148	2,951,148	3,311,748	813,560	1,237,208	1,237,208	3,021,148
Revenues:							
County Road Tax	1,530,000	1,560,600	1,591,812	1,623,648	1,656,121	26,983,873	34,946,054
Total Sources of Cash	4,551,148	4,511,748	4,903,560	2,437,208	2,893,329	28,221,081	37,967,202
Expenditures:							
Street Maintenance	1,200,000	1,200,000	1,600,000	1,200,000	1,600,000	22,400,000	29,200,000
Signal @ Honeycutt Road/ Glennwilde Drive	400,000	-	-	-	-	-	400,000
PW Maintenance Bldg	-	-	2,490,000	-	-	-	2,490,000
Total Uses of Cash	1,600,000	1,200,000	4,090,000	1,200,000	1,600,000	22,400,000	32,090,000
Ending Cash Available - County Road Tax	2,951,148	3,311,748	813,560	1,237,208	1,293,329	5,821,081	5,877,202

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
LIBRARY DEVELOPMENT FUND							
Beginning Cash Available	743,080	886,580	1,300,580	1,905,830	2,598,830	2,598,830	743,080
Revenues:							
Development Impact Fee Revenue	193,500	414,000	605,250	693,000	450,000	6,750,000	9,105,750
Bond funding	-	-	-	-	-	15,000,000	15,000,000
Total Sources of Cash	936,580	1,300,580	1,905,830	2,598,830	3,048,830	24,348,830	24,848,830
Expenditures:							
Collection Development	50,000						50,000
Main Library							
Planning & Design						1,000,000	1,000,000
Construction						11,000,000	11,000,000
Equipment/Furnishings						1,202,816	1,202,816
Technology						900,000	900,000
Collections						500,000	500,000
Communications						125,000	125,000
Total Uses of Cash	50,000	-	-	-	-	14,727,816	14,777,816
Ending Cash Available - Library Dev. Fund	886,580	1,300,580	1,905,830	2,598,830	3,048,830	9,621,014	10,071,014

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
PARKS DEVELOPMENT FUND							
Beginning Cash Available	18,926,270	10,291,524	1,485,838	1,906,823	2,388,843	2,388,843	18,926,270
Revenues:							
Development Impact Fee Revenue	134,590	287,960	420,985	482,020	469,500	4,695,000	6,490,055
Bond Funding	-	10,000,000	-	-	-	-	10,000,000
Transfer from Capital Reserve	372,000	1,200,000	480,000	950,000	-		3,002,000
Total Sources of Cash	19,432,860	21,779,484	2,386,823	3,338,843	2,858,343	7,083,843	38,418,325
Expenditures:							
Eagle Shadow Park							
Planning & Design						125,000	125,000
Construction						6,500,000	6,500,000
Equipment/ Furnishings						5,396,118	5,396,118
Technology						150,000	150,000
Communications						125,000	125,000
Pacana Park Improvements							
Ballfield #2 Renovation	80,000		30,000				110,000
Park Pathway Lights	67,000						67,000
Dry Well	25,000						25,000
Playground Surface Renovation	100,000						100,000
Pecan Tree Removal & Landscaping	35,000						35,000
Recreation/Aquatic Center							

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
Land & Land Prep							-
Construction	5,719,336	5,719,336					11,438,672
Equipment/ Furnishings	2,500,000						2,500,000
Technology	225,000						225,000
Communications	175,000						175,000
Santa Cruz Wash Trail System							
Construction						13,300,000	13,300,000
Santa Rosa Wash Master Study	65,000						65,000
Santa Rosa Wash Trail System		1,200,000	450,000	950,000			2,600,000
Skate Park							
Construction	150,000						150,000
Sports Complex 40 acres							
Land & Land Prep							-
Construction		13,374,310					13,374,310
Total Uses of Cash	9,141,336	20,293,646	480,000	950,000	-	25,596,118	56,461,100
Ending Cash Available - Parks Dev. Fund	10,291,524	1,485,838	1,906,823	2,388,843	2,858,343	(18,512,275)	(18,042,775)

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
PUBLIC SAFETY DEVELOPMENT FUND							
Beginning Cash Available	919,337	380,087	(709,113)	(786,688)	(716,388)	(716,388)	919,337
Revenues:							
Development Impact Fee Revenue	62,350	133,400	195,025	223,300	217,500	2,175,000	3,006,575
Transfer from Capital Reserve	-	1,500,000	-	-	-	-	1,500,000
Total Sources of Cash	981,687	2,013,487	(514,088)	(563,388)	(498,888)	1,458,612	5,425,912
Expenditures:							
FD Apparatus Replacement						1,285,000	1,285,000
FD Car & Light Truck Replacement			50,000		120,000	290,000	460,000
FD Cardiac Monitoring Equipment	125,000						125,000
FD Electronic Reporting System						106,000	106,000
FD Fire Station #572 (Hartman & Bowlin)							
Land & Land Prep						408,000	408,000
Construction						3,700,000	3,700,000
Equipment/Furnishings						100,000	100,000
Technology						200,000	200,000
Communications						200,000	200,000
FD Fire Station #573 (Porter & Steen)							
Land & Land Prep						600,000	600,000
Planning & Design						100,000	100,000
Construction						3,800,000	3,800,000
Equipment/Furnishings						100,000	100,000
Technology						200,000	200,000

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
Communications						200,000	200,000
Vehicle						566,000	566,000
FD Fire Station #575						5,000,000	5,000,000
FD Fire Station #576						5,566,000	5,566,000
FD Haz Mat/ Special OPS Response Vehicle						1,400,000	1,400,000
FD Ladder Truck						1,000,000	1,000,000
FD Radio End User Equipment (800mHz)	250,000						250,000
FD Records Man- agement System						80,000	80,000
FD Self Contained Breathing Apparatus						205,000	205,000
PD Automated Field Reporting (Spillman)	55,000						55,000
PD Police Vehicles	102,000	153,000	153,000	153,000	204,000	255,000	1,020,000
PD Radio End User Equipment (800mHz)		300,000					300,000
PD Replace Laptop Computers	69,600	69,600	69,600				208,800
Radio Infrastructure (800mHz)		2,200,000					2,200,000
Regional Training Facility							
	Land & Land Prep					3,200,000	3,200,000
	Planning & Design					1,460,000	1,460,000
	Construction					10,000,000	10,000,000
	Equipment/ Furnishings					750,000	750,000
	Technology					250,000	250,000
	Communica- tions					250,000	250,000
Total Uses of Cash	601,600	2,722,600	272,600	153,000	324,000	41,271,000	45,344,800
Ending Cash Available - Public Safety Dev. Fund	380,087	(709,113)	(786,688)	(716,388)	(822,888)	(39,812,388)	(39,918,888)

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
GENERAL GOVERNMENT DEVELOPMENT FUND							
Beginning Cash Available	3,266,780	3,566,060	4,206,380	5,142,500	6,214,340	7,258,340	3,266,780
Revenues:							
Development Impact Fee Revenue	299,280	640,320	936,120	1,071,840	1,044,000	10,440,000	14,431,560
Transfer from Capital Reserve	3,300,000	14,900,000	7,400,000	400,000	400,000		26,400,000
Total Sources of Cash	6,866,060	19,106,380	12,542,500	6,614,340	7,658,340	17,698,340	44,098,340
Expenditures:							
City Services Complex							
Planning & Design - Govt. Complex	1,400,000						1,400,000
Construction - Govt. Complex		7,000,000	5,000,000				12,000,000
Equip./Furnishings - Govt. Complex		-	500,000				500,000
Technology - Govt. Complex		-	1,000,000				1,000,000
Communications - Govt. Complex		-	500,000				500,000
Economic Development	400,000	400,000	400,000	400,000	400,000	6,000,000	8,000,000
Santa Cruz Wash - Flood Control	1,500,000	7,500,000					9,000,000
Total Uses of Cash	3,300,000	14,900,000	7,400,000	400,000	400,000	6,000,000	32,400,000
Ending Cash Available - Gen. Govt. Dev. Fund	3,566,060	4,206,380	5,142,500	6,214,340	7,258,340	11,698,340	11,698,340

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
TRANSPORTATION INFRASTRUCTURE							
Beginning Cash Available	15,049,430	8,048,490	4,677,130	2,160,120	322,800	322,800	15,049,430
Revenues:							
Development Impact Fee Revenue	1,609,060	3,442,640	5,032,990	5,762,680	5,613,000	56,130,000	77,590,370
Transfers from Capital Reserves	1,450,000	1,500,000	1,000,000	-	-		3,950,000
Grant Funds	1,000,000	2,836,000	500,000	4,000,000			
Total Sources of Cash	19,108,490	15,827,130	11,210,120	11,922,800	5,935,800	56,452,800	96,589,800
Expenditures:							
Am Trak Station Relocation	500,000	1,500,000					2,000,000
Bridge Improvements:							
Porter/Santa Rosa						3,000,000	3,000,000
White/Parker/Santa Rosa						3,000,000	3,000,000
Farrell Road/Santa Rosa						3,000,000	3,000,000
Steen Road/Santa Rosa						3,000,000	3,000,000
Farrell Road/Santa Cruz						3,000,000	3,000,000
Bowlin Road/Santa Cruz						3,000,000	3,000,000
CLOMR/LOMR Downtown area	500,000						500,000
Park & Ride Lot			1,000,000				1,000,000
PW Fleet Maint. Shop/Fuel Facilities			1,250,000	250,000	250,000	250,000	2,000,000
PW Maintenance Bldg	510,000						510,000
Quiet Zone Study	100,000						100,000
Signal Improvements							

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
Signal @ Adams Way & Porter Road							
Design	50,000						50,000
Construction	350,000						350,000
Signal @ Hartman Road/Honeycutt Road							
Design			50,000				50,000
Construction				350,000			350,000
Signal @ Porter Road/Smith Enke							
Construction	250,000						250,000
Signal @ White & Parker Road/Honeycutt Road							
Design/ Construction		400,000					400,000
Street Improvements							
Bowlin From White & Parker to Fuqua							
Design		500,000					500,000
Construction		3,500,000					3,500,000
Bowlin Road @ Tortosa							
Engineering			250,000				250,000
Construction				2,500,000			2,500,000
Hartman Road @ Tortosa							
Engineering		250,000					250,000
Construction			2,500,000				2,500,000
Hartman Road - MCG Highway to Bowlin Road							
Planning & Design			500,000				500,000
Construction				2,000,000			2,000,000

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
Honeycutt Road - Santa Cruz Bridge							
Planning & Design				750,000			750,000
Construction					3,000,000		3,000,000
Honeycutt Road - White/Parker to Santa Cruz							
Planning & Design				250,000			250,000
Construction					2,000,000		2,000,000
Honeycutt Road from SR347 to MCG Highway							
Land & Land Prep	1,500,000						1,500,000
Planning & Design			500,000				500,000
Construction				2,000,000			2,000,000
MCG Highway Interim Improvements							
Land & Land Prep			1,000,000			2,000,000	3,000,000
Construction Interim Improvements	3,300,000			3,500,000			6,800,000
Planning & Design		1,000,000			1,300,000	8,000,000	10,300,000
Murphy Road @ Tortosa							
Engineering		250,000					250,000
Construction			2,000,000				2,000,000
Smith Enke/ Porter Road							
Construction	1,000,000						1,000,000
White/Parker-Farrell to Honeycutt Road East 1/2							
Planning & Design	500,000						500,000
Construction		2,500,000					2,500,000
White/Parker at 7 Ranches Frontage West 1/2							

FY2011-2030 CAPITAL IMPROVEMENT PLAN

Fund Cash Flows (continued)

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016-30	Total CIP
Planning & Design	500,000						500,000
Land & Land Prep	1,000,000						1,000,000
Construction		1,250,000					1,250,000
UPRR Grade Separation Study/ Design	1,000,000						1,000,000
UPRR Grade Separations:							
Loma Grade Separation						20,000,000	20,000,000
White/Parker Grade Separation						40,000,000	40,000,000
Total Uses of Cash	11,060,000	11,150,000	9,050,000	11,600,000	6,550,000	88,250,000	137,660,000
Ending Cash Available - Trans. Dev. Fund	8,048,490	4,677,130	2,160,120	322,800	(614,200)	(31,797,200)	(41,070,200)

SUMMARY OF DIF

Beginning Cash Available	41,926,045	26,123,889	14,272,563	11,142,145	12,045,633	13,089,633	41,926,045
Revenues:							
Taxes	1,595,627	1,860,600	1,921,812	1,984,248	2,047,933	23,983,873	33,394,093
Impact Fees	2,298,780	4,918,320	7,190,370	8,232,840	7,794,000	80,190,000	110,624,310
Bonding	-	10,000,000	-	-	-	15,000,000	25,000,000
Transfers from Capital Reserves	5,122,000	19,100,000	8,880,000	1,350,000	400,000	-	34,852,000
Grants	1,000,000	2,836,000	500,000	4,000,000	-	-	-
Expenditures	25,977,936	50,756,246	21,442,600	14,553,000	9,059,000	198,494,934	320,283,716
Ending Cash Available	23,368,889	(614,037)	8,900,333	6,171,985	11,180,633	(105,215,301)	(132,881,361)

Supplemental Information

The Annual Budget is structured to be understandable and meaningful to the general public and organizational users. This glossary is provided to assist those who are unfamiliar with budgeting terms or terms specific to City of Maricopa's budgeting process.



Bonded Debt Obligations

The City of Maricopa has experienced unprecedented growth over the last ten years. The 2000 decade census was 1,040; the 2005 mid-decade census was 4,998; and the June 30, 2010 population is estimated at 40,000.

This extraordinary growth creates a demand for infrastructure and capital projects. Citizens need more amenities such as parks, streets, and public safety facilities. Financing these capital costs can be accomplished through various financing sources called “bonded debt”. This could include instruments like general obligation bonds, revenue bonds, excise tax revenue obligations and certificate of participation notes.

Since incorporation in 2003, the City of Maricopa has never sought a rating from any of the major bond rating agencies.

Debt Management

Maricopa’s primary debt management objectives are to minimize the cost to taxpayers while assuring total indebtedness does not exceed available resources or Arizona legal requirements. The necessity to incur debt in order to finance the capital program carries with it the obligation to manage the debt program effectively. As a result, the level of outstanding debt and the City’s capacity to incur and repay additional debt require careful examination.

The City sold the following bonds during FY 2009-10 that required voter authorization. In FY 2010-11, the City does not anticipate future bond sales as shown in the chart below.

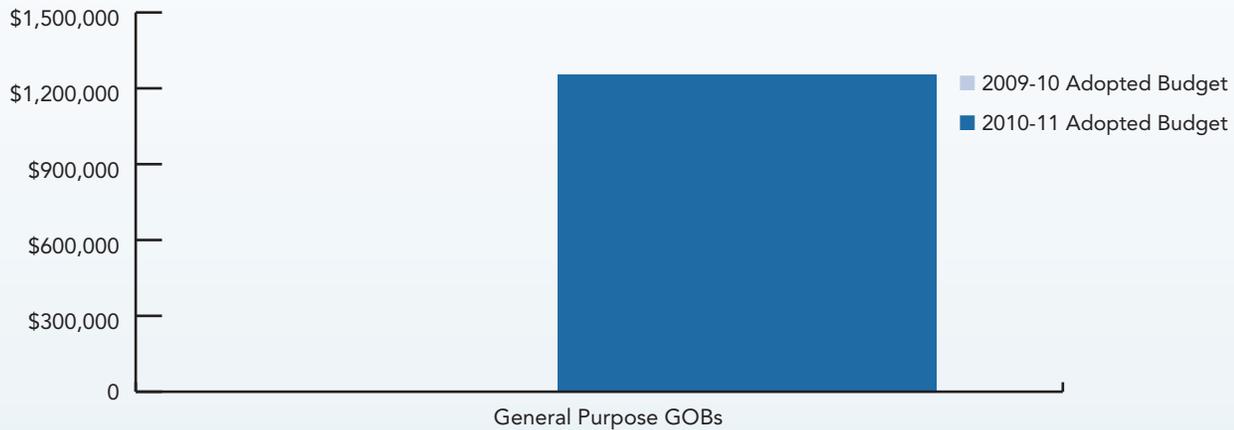
Voter Authorization Summary

Category	2008-09 Ending Authorization	2009-10 Bond Sales	2009-10 Ending Authorization	2010-11 Proposed Bond Sales	Remaining Authorization
Parks and Recreation	\$65,500,000	\$20,000,000	\$45,500,000	-	\$45,500,000
Total	\$65,500,000	\$20,000,000	\$45,500,000	-	\$45,500,000

Debt Service Budget

Description	2008-09 Actual	2009-10 Adopted Budget	2009-10 Adjusted Budget	2009-10 Estimated	2010-11 Adopted Budget	% Change Adopted to Adopted
General Purpose GOB's	-	-	-	-	1,252,973	N/A
Total	-	-	-	-	1,252,973	N/A
General Fund					1,252,973	
Grand Total					1,252,973	

The FY 2010-11 budget provides \$1,252,973 for principal and interest on existing debt as shown in the chart above by bond type and funding source. The graph below provides summarized data of the debt service comparison of adopted budgets of two fiscal years and category percentage of total debt.



Annual Bond Obligation For All Existing Bond Issues

Maturity Date	Bonds Payable	Interest Payable	Fiscal Total
July 1, 2010	-	288,751	288,751
July 1, 2011	730,000	702,368	1,432,368
July 1, 2012	750,000	687,768	1,437,768
July 1, 2013	775,000	665,268	1,440,268
July 1, 2014	800,000	642,018	1,442,018
July 1, 2015	820,000	618,018	1,438,018
July 1, 2016	840,000	598,846	1,438,846
July 1, 2017	865,000	576,378	1,441,378
July 1, 2018	890,000	551,836	1,441,836
July 1, 2019	915,000	524,044	1,439,044
July 1, 2020	945,000	494,283	1,439,283
July 1, 2021	980,000	462,318	1,442,318
July 1, 2022	1,015,000	425,346	1,440,346
July 1, 2023	1,055,000	387,054	1,442,054
July 1, 2024	1,095,000	347,253	1,442,253
July 1, 2025	1,135,000	305,943	1,440,943
July 1, 2026	1,175,000	263,124	1,438,124
July 1, 2027	1,225,000	214,741	1,439,741
July 1, 2028	1,275,000	164,298	1,439,298
July 1, 2029	1,330,000	111,797	1,441,797
Total	20,000,000	9,088,481	29,088,481

	Year	Principal	Interest	Fiscal Total
This Year's Requirement	2011	\$730,000	\$702,368	\$1,432,368
Maximum Requirement	2021	980,000	462,318	1,442,318

Schedule Of Total Outstanding Debt

	Original Issue	Outstanding 7/1/2011	Principal	Interest	Payment
Obligations Series 2010	20,000,000	20,000,000	730,000	702,368	1,432,368
Total General Obligation Bonds	20,000,000	20,000,000	730,000	702,368	1,432,368

Account - An organizational budget/operating unit within each City department or division.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Actual vs. Budgeted - Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.

Adopted - Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.

Adopted Budget - Used in fund summaries and department and division summaries within the budget document. Represents the 2009 budget as approved by formal action of the City Council, which sets the spending limits for the fiscal year.

Allocation - A part of a lump sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or subjects.

Appropriation - An authorization made by the City Council which permits the City to incur obligations to make expenditures for specific purposes.

Assessed Valuation - A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor and the State as a basis for levying taxes.

Asset - Resources owned or held by a government which have monetary value.

Basis of Accounting - Defined by the Government Accounting Standards Board by Fund type as the method of accounting for various activities. It is determined when a transaction or event is recognized in the fund's operating statement.

Beginning Balance - The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond - A long term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. This official public document reflects decisions, assesses service needs, establishes allocation of resources, and is the monetary plan for achieving City goals and objectives.

Budget Calendar - The schedule of key dates or milestones which the City follows in preparation, adoption, and administration of the budget.

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the City Council.

Budget Message - The opening section of the budget document which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year, and recommendations regarding the financial policy for the upcoming period.

Budgetary Control - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

Capital Budget - The first year of the five-year Capital Improvement Plan becomes the fiscal commitment to develop projects for the current year. These numbers reflect all appropriations for items that have a value of \$1,000 or more, have a useful life of more than one year, and add to the capital assets or infrastructure of the City.

Capital Projects - Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvement Program - The Capital Improvement Plan (CIP) is a comprehensive projection of capital investment projects which identifies priorities as to need, method of financing, and project costs and revenues that will result during a five-year period. The plan is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the annual capital budget. The capital plan for the ensuing year must be formally adopted during the budget process.

Capital Outlay - Fixed assets that have a value of \$10,000 or more and have a useful economic life of more than one year.

Carry Over - Year-end savings that can be carried forward to cover expenses of the next fiscal year. These funds also pay for encumbrances from the prior year.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Commodities - Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

Contingency Fund - A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.

Debt Service - The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department - A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Development Impact Fee - Cities and towns have the authority to impose fees that provide a direct benefit to the newly developed area, to offset costs for newly developed area's infrastructure costs.

Disbursement - The expenditure of money from an account.

Division - An organized unit within a department.

Employee Benefits - Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, health and life insurance plans.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Ending Balance - The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

Enterprise Fund - A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.

Expenditure - Actual outlay of funds for an asset obtained or goods and services obtained regardless of when expense is actually paid.

Expenditure Limitation - An amendment to the Arizona State Constitution which limits annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule, under which voters approve a four-year expenditure limit based on revenues received.

Fees - Fees are charges for specific services.

Fiscal Policy - A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year - The time period designated by the City signifying the beginning and end of the financial reporting period. The City has established July 1 to June 30 as the municipal fiscal year.

Fixed Assets - Assets of a long-term character which are intended to be held or use, such as land, buildings, machinery, furniture and other equipment.

Fund - An accounting entity which has a set of self-balancing accounts and records all financial transactions for specific activities or government functions.

Fund Balance - Amounts shown as fund balance represent monies which remain unspent after all budgeted expenditures have been made.

Fund Summary - A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior years actual, adopted, and estimated budgets, and the current year's adopted budgets.

General Fund - The general operating fund established to account for resources and uses of general operating functions of City departments. A majority of resources are provided by local and state shared taxes.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

General Plan - A planning and legal document that outlines the community vision in terms of land use.

Goal - The end toward which effort is directed.

Government Finance Officers Association (GFOA) Budget Presentation Award - The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria include coverage of four areas of interest: policy orientation, financial planning, operational focus, and effective communications.

Grants - This funding source includes State and Federal subsidies received in aid of a public undertaking. In some instances, grants are not currently available and a program may be set back due to lack of funding.

Highway User Revenue Fund (HURF) - A fund with revenues consisting of state taxes collected on gasoline, vehicle licenses and other transportation related fees. These funds must be used for street and highway purposes.

Improvement Districts - Improvement districts consist of property owners who desire improvements that will benefit all properties within the district. Bonds are issued to finance these improvements, which are repaid by assessments on affected property owners.

Indirect Cost - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned, such as administrative support, facility maintenance or custodial services.

Infrastructure - Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.

Inter-fund Transfer - The movement of monies between funds of the same governmental entity.

Intergovernmental Agreement - A contract between governmental entities as authorized by State law.

Intergovernmental Revenues - Revenues levied by one government but shared on a predetermined basis with another government or class of governments.

Line-Item Budget - A budget prepared along departmental lines that focuses on what is to be bought.

Local Transportation Assistance Fund (LTAF) - Revenues are generated by the State Lottery. Distribution of these funds is based on population. Funds must be used for public transit or streets, but a small portion may be used for cultural purposes.

Long Term Debt - Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis - Under the modified accrual basis of accounting recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - A specific measurable statement of the actual service(s) which a City program aims to accomplish.

Operating Budget - This budget, associated with providing on-going services to citizens, includes general expenditures such as personnel services, professional services, maintenance costs, supplies, and operation capital items.

Operating Revenue - Funds that the government receives as income to pay for ongoing operations, including such items as taxes, user fees, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Ordinance - An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Per Capita - A unit of measure that indicates the amount of some quantity per person in the City.

Personal Services - The classification of all salaries, wages, and fringe benefits expenditures. Fringe benefits include FICA, Arizona State Retirement System, medical insurance, life insurance, workers compensation. In some cases, benefits may also include clothing allowances, and education assistance.

Policy - A plan, course of action or guiding principle, designed to set parameters for decisions and actions. A policy could also be a more precise statement of a desired course of action.

Property Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into a primary and secondary rate.

Primary Property Tax - A limited tax levy used for general government operations based on the Primary Assessed Valuation and Primary tax rate. The total levy for primary taxes is restricted to a 2% annual increase, plus allowances for annexations, new construction, and population increases.

Property Tax Rate - The amount of tax stated in terms of a unit of the tax base expressed as dollar per \$100 of equalized assessed valuation.

Secondary Property Taxes - An unlimited tax levy restricted to general bonded debt obligations and for voter approved budget overrides. These taxes are based on the Secondary Assessed Valuation and Secondary Tax rate.

Reserve/Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The City Council must approve all contingency expenditures.

Resolution - A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue - Receipts from items such as taxes, intergovernmental sources, and user fees or resources from voter-authorized bonds, system development fees, and grants.

Source of Revenue - Revenues are classified according to their source or point of origin.

Special Revenue Fund - Created out of receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for specific activities with a special form of continuing revenues.

Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

Transfers - All inter-fund transactions except loans or advances, quasi-external transactions and reimbursements.

Unreserved Fund Balance - The portion of a fund's balance which is not restricted for a specific purpose and is available for general appropriation.

User Fees or Charges - The payment of a fee for direct receipt of a public service by the party who benefits from the service.

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CITY OF MARICOPA

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